Dramatic Success in Electronic Payments and Business Automation

Presented By:

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CITY OF MOUNTAIN VIEW

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Paymentus





- Located in the heart of Silicon Valley
- More than 75,000 Residents and Major Corporations
- Diverse community, with excellent public services and facilities
- Commitment to customer service and enhancing technology

Paymentus

- Leading provider of e-Billing and e-Payment solutions for billing organizations in North America
- Founded in 2004
- Headquarters in Charlotte NC
- Greater than 1,200 clients (800 municipalities)
- 300 million transactions/year



Why Online Payments?

• Customers wanted:

- Quick, convenient way to pay bills
- Option to pay any time, anywhere
- Flexibility to pay with various payment methods
- Usage reporting (Seasonal Droughts)

City wanted:

- Quick, easy way for customers to make payments, especially late payments for door tag and shut-off days
- Payment confirmations sent to customers by email
- Reduced foot traffic and phone calls to the City
- Ability for customers to view/print their own bills/usage reports
- IVR for customers without internet access to self-serve
- Ability to view real-time posting of payments



City-Wide Payments

- Wanted Online payments for multiple City services
 - Utilities
 - Licenses and Permits
 - Multi-Housing Inspections
 - Miscellaneous Government Services
- Wanted centralized reconciliation and settlement capability across all City service payment types in a single platform
- Wanted a consistent User payment experience across all City services; seamless look, feel and payment flow



Changing Times

20th Century

- Sole providers
- Limited interaction between customer and utility
- Bill sent, payment received
- Satisfaction drivers: reliability and cost



21st Century

- Competition
- Demand Response mandates
- Smart Technology
- Satisfaction drivers: reliability, cost and customer experience



Changing Expectations

■ The New Norm — What Customers Now Expect:

- Omni-channel technology
- Mobile solutions that allow instant bill access and analysis
- Bi-directional communication capabilities
- Self-service for bill payment, new customer activities, service selection, notification preferences and energy control choices
- Proactive notifications
- Tips for managing and reducing energy consumption
- SECURITY!



What Drives Customer Satisfaction?

Based on the JD Power Website Evaluation Study (UWES), nearly 50% of customer satisfaction in a website can be attributed to billing, customer communication and payments functionality and usability.



The City's Decision Process

- Research
- Call other cities and engage references
- Meet with IT
- Gather internal payment statistics
- Meet with staff on their wants and needs
- Issue RFP
- Review Proposals
- Schedule Demos
- Selection



Benefits For City's Customers

24x7 online payment options

- One time without password
- Account registration for more enhanced customer features
 - E-Billing
 - PDF e-Billing
 - Historic Bill History
 - Scheduled/Recurring payments
 - Payment History
 - Digital Wallet

24x7 automated phone payment option (IVR)

Ideal for customers without internet access



Benefits For City's Staff

Comprehensive Agent Dashboard

- Seamless reconciliation and settlement reporting
- Ability to view real-time Payment Posting
- Payment Research tools
- User intelligence and data analysis on payment trends, preferred payment channels and methods
- E-Bill utilization reporting
- Ability to set-up Scheduled/Recurring payments on behalf of citizens
- Ability to accept in-person payments, when required
- Ad-hoc reporting on payments made over any period of time



City's Promotional Planning

Modify website if needed

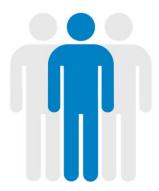




City's Promotional Planning

- Announce online payments in advance
 - On paper statements
 - On bill inserts
 - Include "How To" steps on bill insert
 - On the web
 - Via staff and personnel
- Train staff on new system to be able to respond to customers' questions
- City Newsletter







Benefits to the City

- High Customer Adoption Rates for electronic payments and e-Bill
- Significant reduction in the volume of credit card payments made at front desk
- Decrease in the number of credit card payments over the phone by staff
- Improved Customer Satisfaction; Enhanced Customer Experience
 - Can pay anytime
 - Can pay anywhere
 - Multiple self-service payment options



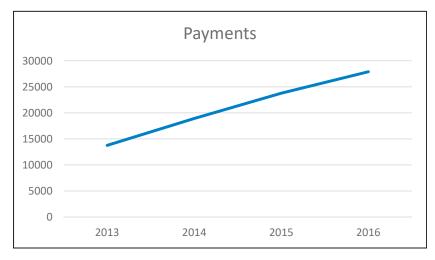
Auto-Debit VS Online Payments

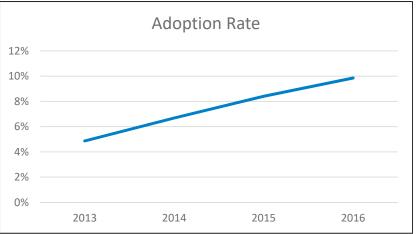
- Auto-Debit saves City money
- Online Payments offers customers more flexibility
 - Customers can schedule payments any time



Customer Adoption

- Modest Promotion
- City absorbed fees on behalf of the User
- 2013 2016 Online Payments
 - Number of paymentsdoubled
 - Adoption rate doubled
 - Amount collected more than doubled







Post 'Go Live' Frequently Asked Customer Questions

- ACH versus Online Payments
- Difference in Amount Drawn and Bill Amount
- How do I add my account online?
- How do I change my credit card number?
- How do I cancel or change my payment schedule?



Considerations for the City

- Cost of absorbing the fee on behalf of customers versus passing along a Convenience Fee
- Daily payment reconciliation
- Management of duplicate payments
- Customers entering wrong information (e.g., payment amount, account number, etc.)
- Returned e-checks
- Customer questions around how to set up account online



Addressing Costs

- Realization of Overall cost savings for:
 - Reduced delinquency rate
 - Faster speed to collect
 - Increased efficiency and faster speed to reconcile and settle
 - Reduced costs associated with disconnect/reconnect
 - Reduced costs associated with print and print mailing
 - Favorable impact on consumer experience
 - Introduction of business automation
 - A creative way to use business automation to track paper suppression and manage the paper bill process



Tackling FAQs

- Train the Trainer sessions offered by Paymentus
- Support Tab via Agent Dashboard for staff
- Staff User Guide
- Informational Campaign for Users
- Paymentus Customer Care Support



Promotion Opportunities

Goals

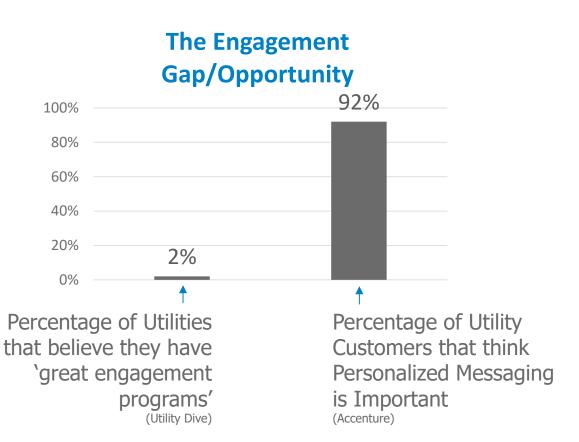
- Attract <u>new</u> users to online payments, raise adoption
- Engage with customers
- Increase customer satisfaction

Opportunities

- Customer Notifications/Engagement
- Incentive Campaign



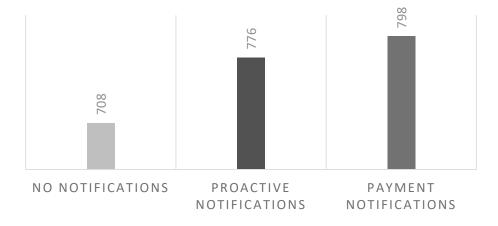
Customer Engagement





Impact of Customer Engagement

JD POWER SATISFACTION SCORE



JD Power Utility Satisfaction Survey:

- Average score for billers who do not send billing and payment notifications – 708
- Scores jumped to 776 when customers are sent proactive notifications/billing alerts
- An additional boost to 798 is observed when billers send notifications that a payment has been received. (a 13% increase vs. base group)



Incentive Campaign Samples

Bill Insert Example



Social Media Example





Incentive Campaign Sample Result

- County in Washington State
- Tax Payments
- Incentive Giveaway Item: Apple iPad
- Two Criteria to Participate in Giveaway:
 - 1. Customer signed up for e-Bill Presentment and
 - 2. Made an online payment through the payment portal within 90 day time period
- County promoted campaign on website and on printed statements
- Saw a 40% increase in e-Bill enrollment during that period



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QUESTIONS?

