



# Fantastic Fundamentals of Treasury Programs

Kent Morris
Chief Investment Officer
City of San Diego

Rick Phillips
President
FHN Main Street Advisors

## **Backgrounds**

#### **Kent Morris**

- City of San Diego Chief Investment Officer- 2006 to Present
- City of San Diego Senior Investment Officer- 2004-2006
- City of San Diego Assistant Investment Officer- 2001-2004

#### **Rick Phillips**

- FHN Main Street Advisors President- 2005 to Present
- Clark County Nevada Chief Investment Officer- 1998 to 2005
- City of Las Vegas Investment Officer- 1989 to 1998
- Government Investment Officers Association (GIOA) Founder





#### The Fundamentals

- 1. Longer Duration Will Generate More Investment Income Over the Long Run
- 2. Detailed Asset/Liability Matching Model (aka: Cash Flow Model) is a Must
- 3. Interest Rate Risk (WAM/Duration) Matches Cash Flow Metrics
- 4. Credit Can Enhance Income, But Duration is the Bigger Determinant of Income
- 5. You...Nor Anyone Else Can't Time the Market Accurately Over the Long Run
- 6. Limit Optionality (Callables) in the Portfolio
- 7. Do Not Let GASB 31 (mark-to-market) Drive Investment Decisions/WAM-Duration
- 8. Understand the Risks of Funds in LAIF and Other Pools
- 9. Follow GAAP (Generally Accepted Accounting Principles)
- 10. Benchmark Your Investment Program and Portfolio in Multiple Ways
- 11. Tell the Story: Provide Quality, Timely, Transparent Reporting



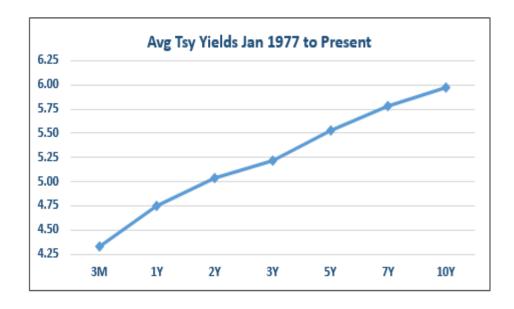


## Why It's Important to Have a Longer Duration Over the Long Run

Benchmark Treasury Modified Sharp Ratio (MSR) Analysis
Jan 1977 to Present

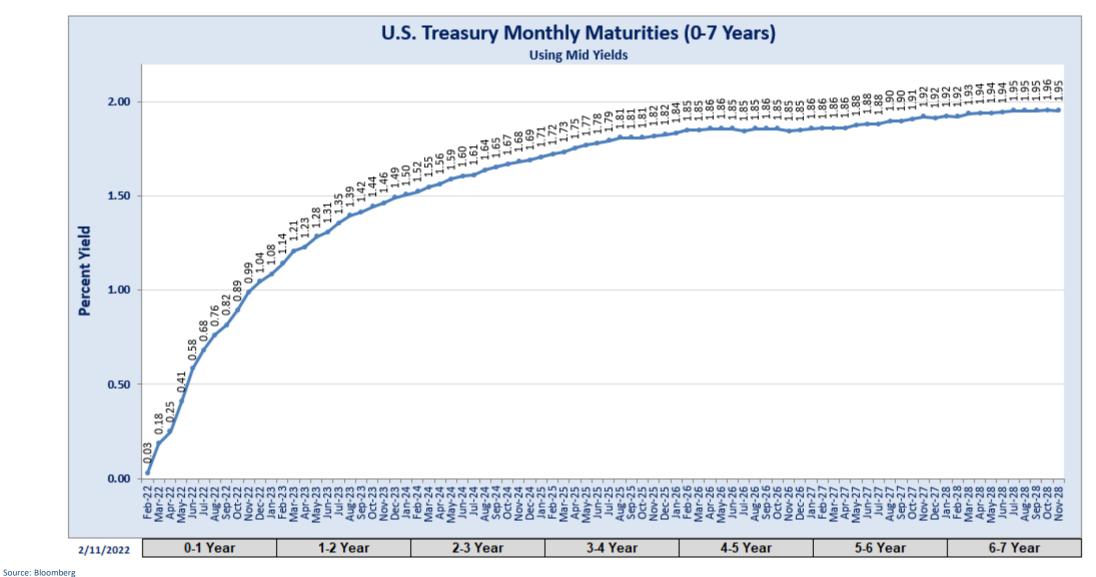
			Modified			
		Avg	Sharp	% Retu	rn o	f 10Yr /
Maturity	Avg Yield	Duration	Ratio	% 1	0Yr	Risk
3 Mon T-Bill	4.32	0.25		72%	/	3%
1 Yr T-Bill	4.75	1.00	0.43	80%	/	12%
2 Yr T-Note	5.04	1.91	0.37	84%	/	24%
3 Yr T-Note	5.21	2.78	0.32	87%	/	34%
5 Yr T-Note	5.53	4.55	0.27	93%	/	56%
7 Yr T-Note	5.78	6.24	0.23	97%	/	77%
10 Yr T-Note	5.97	8.10	0.20	100%	/	100%

4.75% (1Y) - 4.32% (3M) / 1.00 (1Yr Dur) = 0.43





# **Treasury Yield Curve as of 2/11/2022**







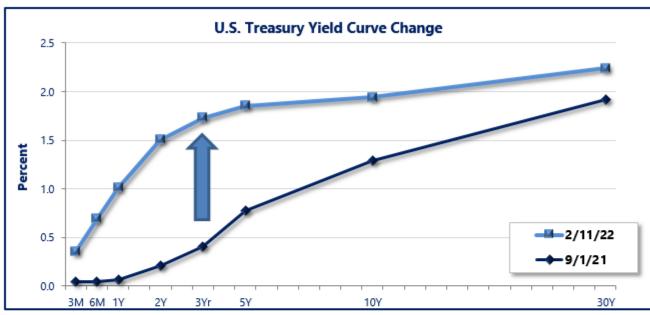
# **Treasury Yield Curve as of 9/1/2021**

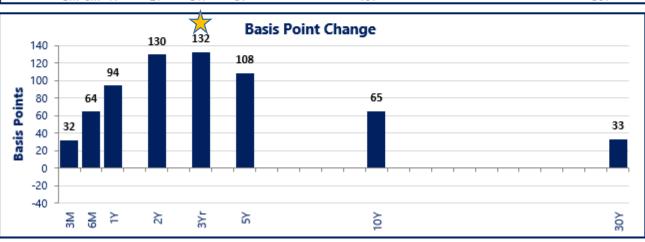






# Treasury Yield Curve 9/1/2021 to 2/11/2022: 3Yr -- "Winner, Winner Chicken Dinner!"





Maturity	9/1/21	2/11/22	Change
3M	0.04	0.36	0.32
6M	0.05	0.69	0.64
1Y	0.07	1.01	0.94
2Y	0.21	1.51	1.30
3Y	0.41	1.73	1.32
5Y	0.77	1.86	1.08
10Y	1.30	1.94	0.65
30Y	1.91	2.24	0.33

The legend tells that years ago every casino in Las Vegas had a three-piece chicken dinner with a potato and a veggie for 1.79. A standard bet back then was 2, hence when you won a bet you had enough for a chicken dinner. !"

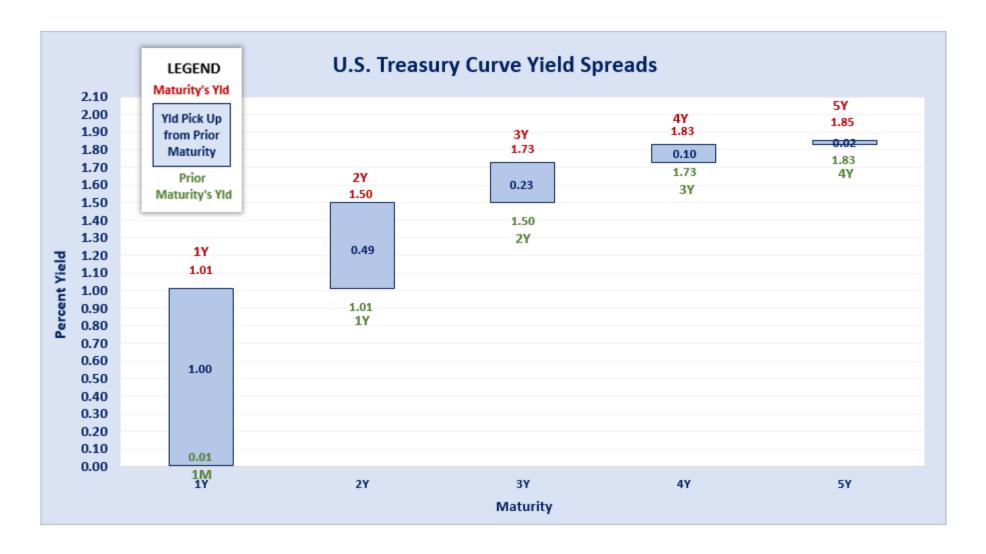
So, the call of glorious victory rang out "Winner Winner Chicken Dinner

Source: Bloomberg, Google





# **One Year Extension Analysis**







#### **GIOA Model Investment Policy**

- 1. Safety of Principal: Safety of principal is the foremost objective of the [entity's] investment program. Investments by the [designated official] shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. To attain this objective, diversification of security types, sectors, issuers, and maturities is necessary in order that potential losses on individual securities do not exceed the income generated from the remainder of the portfolio.
- 2. Liquidity: The investment portfolio shall be structured to timely meet expected cash outflow needs and associated obligations which might be <u>reasonably anticipated</u>. This objective shall be achieved by <u>matching investment maturities with forecasted cash outflows</u> and maintaining an additional liquidity buffer for unexpected liabilities.
- 3. <u>Investment Income</u>: The investment portfolio shall be designed to earn a market rate of investment income in relation to prevailing budgetary and economic cycles, while taking into account investment risk constraints and liquidity needs of the portfolio.



## **Cash Flow Modeling**

- > If You Don't Know Where You've Been, You Won't Know Where You're Going
- ➤ Many Municipalities Have Too Much Liquidity (But Your Risk is Asymmetrical)

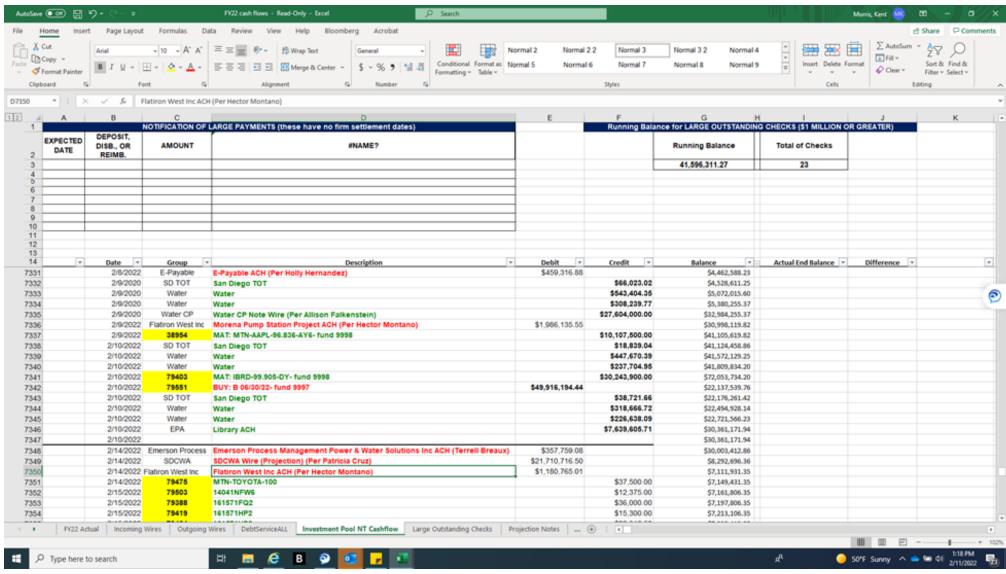
#### **Cash Flow Model:**

- Daily for 12 Months
- Monthly for 5 Years
- Worry About the Big Rocks (80/20 Rule)
- Excel is Awesome!

You Should Have a
Responsible Amount of
Liquidity to Ensure You
Don't Need to Sell a
Security for Liquidity –
But Not Too Much



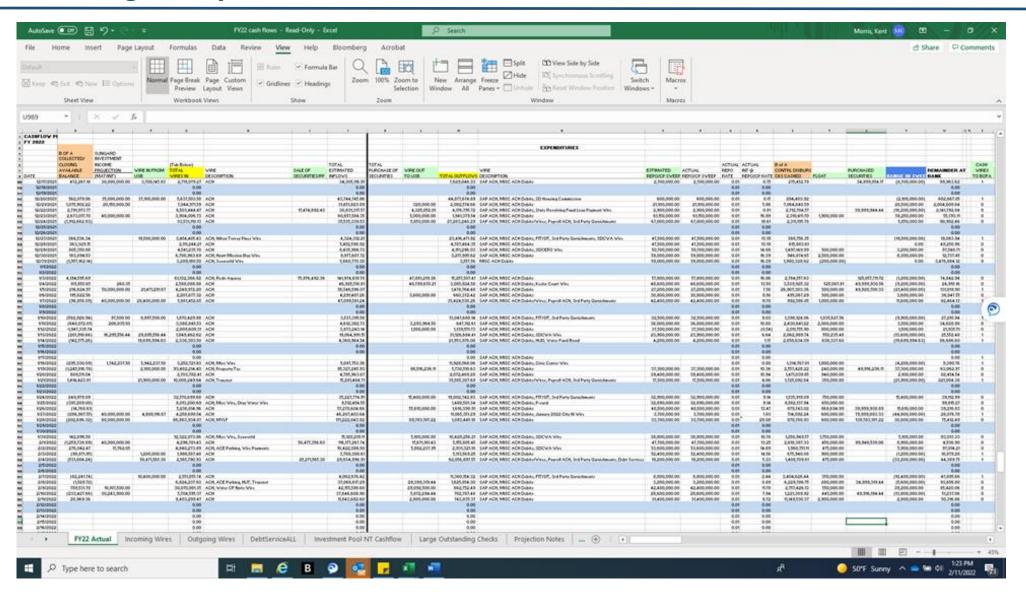
## City of San Diego Daily Cash Flow Model







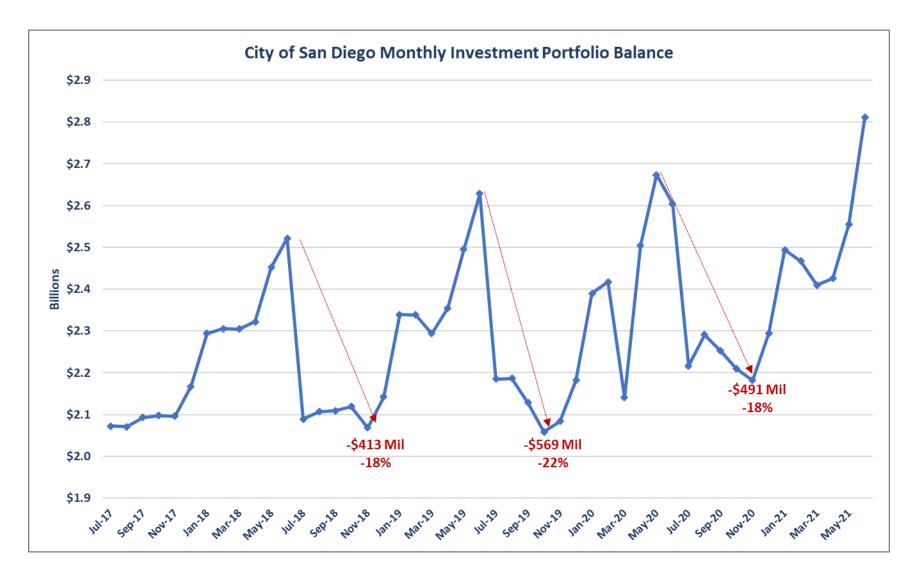
# City of San Diego Daily Cash Flow Model







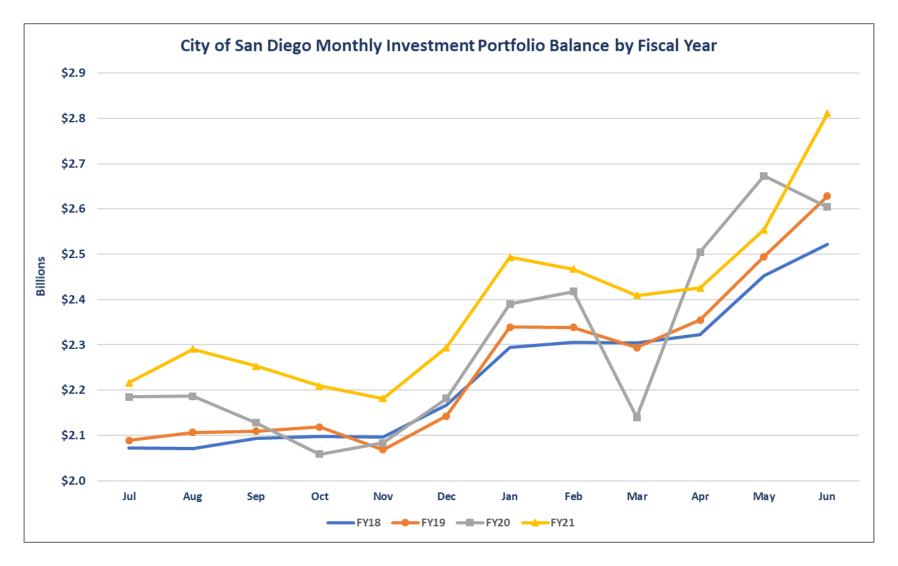
# **City of San Diego Portfolio Balance**





Source: City of San Diego

# City of San Diego Portfolio Balance by Fiscal Year: A Repeatable Pattern





# **Cash Flow Model**

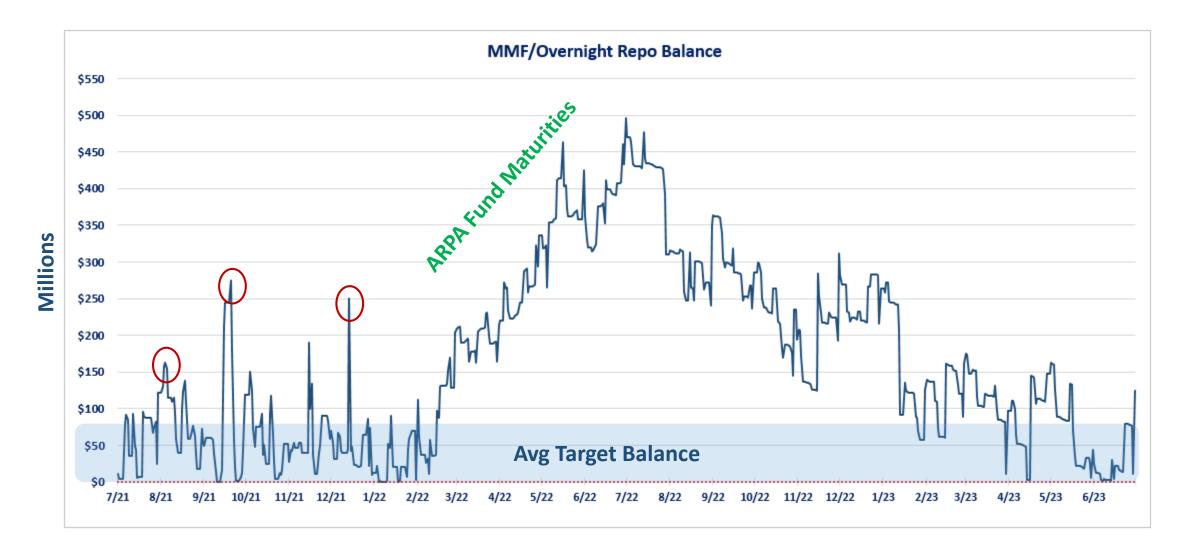
	Α	В	С	D	E	F	G	Н	-1	J	K	L	М	N	0	Р	Q
1					IN	FLOWS						0	UTFLOW	S			
		Begin	Inv	Prop	State	Debt Svc	Wells Rev	BofA		`	AP/Cont		Wires/	Misc	Inv		End
2	Date	MMF	Mat/Sell	Tax	Rev	Inflows	/Bus Lic	Rev	Total	Payroll	Disb	Debt Svc	PERS	Outflow	Purchase	Total	MMF
63	8/30/21	18.4	50.0		6.5			14.9	89.8		5.8	30.1	0.2			36.1	72.8
64	8/31/21	72.8			131.5			10.1	214.4		3.0		7.5		150.0	160.5	54.0
65	9/1/21	54.0						8.0	62.0		6.5	6.5	1.8			14.8	49.4
66	9/2/21	49.4						8.0	57.4		6.0		6.0			12.0	45.4
67	9/3/21	45.4						8.0	53.4		6.0					6.0	47.4
68	9/4/21	47.4							47.4							0.0	47.4
69	9/5/21	47.4							47.4							0.0	47.4
70	9/6/21	47.4							47.4							0.0	47.4
71	9/7/21	47.4						8.0	55.4		6.0		20.0			26.0	29.4
72	9/8/21	29.4						8.0	37.4		6.0					6.0	31.4
73	9/9/21	31.4				20.0		8.0	59.4	34.0	6.0					40.0	19.4
74	9/10/21	19.4			6.5			8.0	33.9	7.0	10.0					17.0	16.9
75	9/11/21	16.9							16.9							0.0	16.9
76	9/12/21	16.9							16.9							0.0	16.9
77	9/13/21	16.9						8.0	24.9		6.0					6.0	18.9
78	9/14/21	18.9						8.0	26.9		6.0					6.0	20.9
79	9/15/21	20.9		210.0				8.0	238.9		6.0		23.0			29.0	209.9







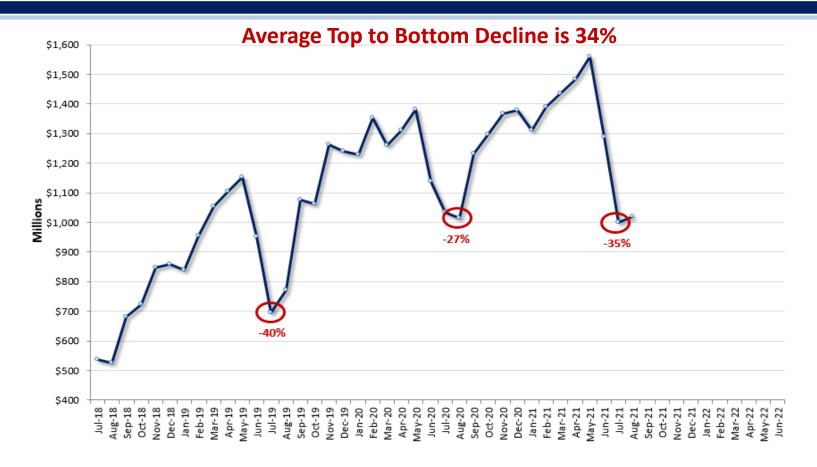
# Liquidity Tracker of a ~\$6 Billion Portfolio







7/31/2021



	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Average
FY 2019	\$535.7	\$525.2	\$679.6	\$722.0	\$847.4	\$859.4	\$838.6	\$956.1	\$1,054.9	\$1,104.0	\$1,152.8	\$952.0	\$852.3
FY 2020	\$694.8	\$770.1	\$1,078.0	\$1,060.9	\$1,263.4	\$1,241.0	\$1,229.6	\$1,353.7	\$1,260.3	\$1,311.5	\$1,380.8	\$1,137.2	\$1,148.4
FY 2021	\$1,033.7	\$1,013.7	\$1,231.8	\$1,296.9	\$1,367.6	\$1,379.1	\$1,310.8	\$1,390.6	\$1,435.3	\$1,483.7	\$1,559.3	\$1,288.5	\$1,315.9
FY 2022	\$1,000.0	\$1,020.1											\$1,010.0

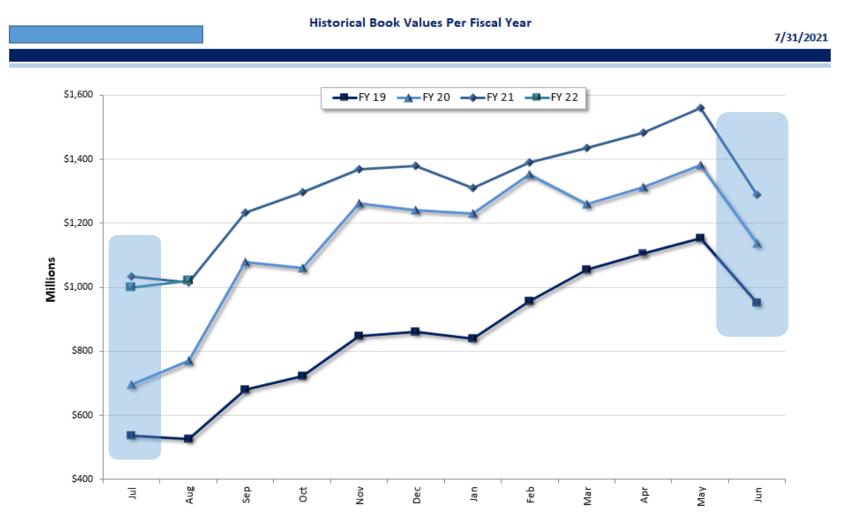


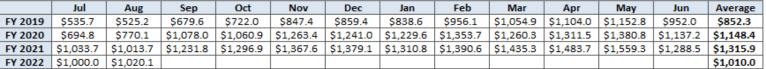


Source: FHN Main Street



## Portfolio Balance by Fiscal Year – The Pattern Doesn't Exactly Repeat but it Rhymes #1



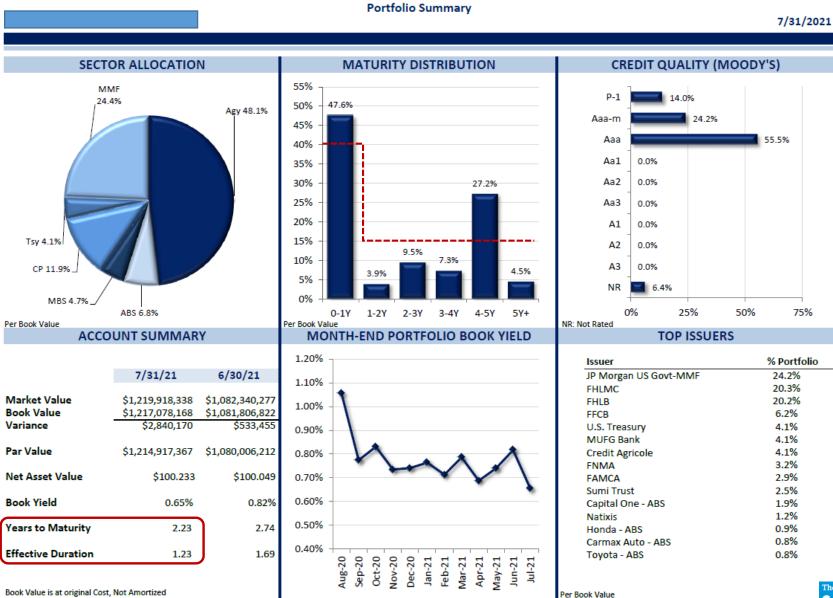








#### **Portfolio Composition #1**

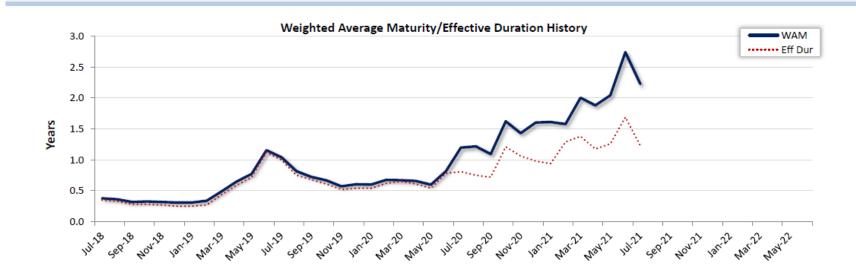




Source: FHN Main Street



7/31/2021

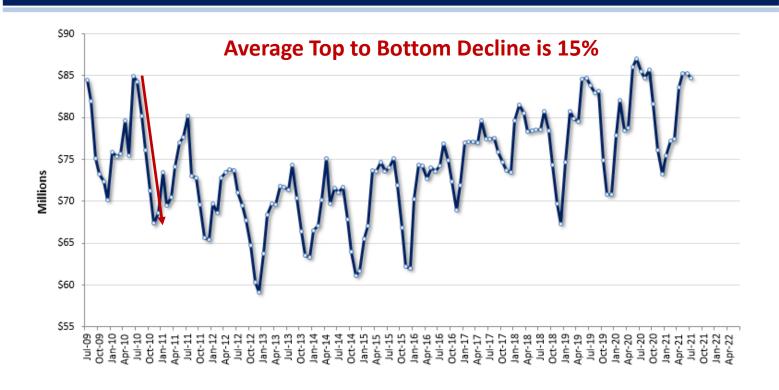








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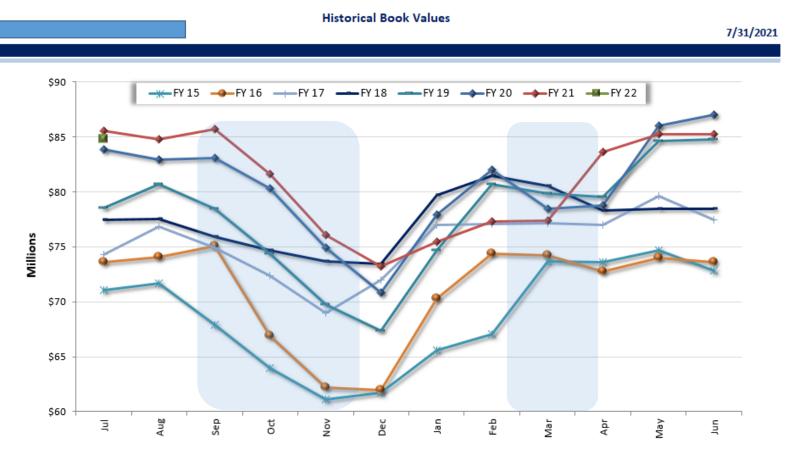


	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Average
FY 2013	\$71.0	\$69.5	\$67.7	\$64.8	\$60.4	\$59.1	\$63.8	\$68.4	\$69.7	\$69.6	\$71.8	\$71.7	\$67.3
FY 2014	\$71.3	\$74.4	\$70.4	\$66.4	\$63.5	\$63.4	\$66.5	\$67.0	\$70.1	\$75.1	\$69.7	\$71.6	\$69.1
FY 2015	\$71.1	\$71.7	\$67.9	\$64.0	\$61.1	\$61.7	\$65.6	\$67.0	\$73.7	\$73.6	\$74.7	\$72.8	\$68.7
FY 2016	\$73.6	\$74.1	\$75.1	\$66.9	\$62.2	\$61.9	\$70.3	\$74.4	\$74.2	\$72.7	\$74.0	\$73.6	\$71.1
FY 2017	\$74.3	\$76.8	\$74.9	\$72.3	\$69.0	\$72.0	\$77.0	\$77.1	\$77.1	\$77.0	\$79.6	\$77.4	\$75.4
FY 2018	\$77.4	\$77.5	\$75.9	\$74.6	\$73.7	\$73.4	\$79.7	\$81.5	\$80.6	\$78.3	\$78.4	\$78.5	\$77.5
FY 2019	\$78.5	\$80.7	\$78.4	\$74.4	\$69.7	\$67.3	\$74.7	\$80.7	\$79.8	\$79.5	\$84.6	\$84.8	\$77.8
FY 2020	\$83.8	\$82.9	\$83.1	\$80.3	\$74.9	\$70.8	\$77.9	\$82.0	\$78.4	\$78.8	\$86.0	\$87.0	\$80.5
FY 2021	\$85.5	\$84.8	\$85.7	\$81.6	\$76.1	\$73.2	\$75.4	\$77.3	\$77.4	\$83.6	\$85.3	\$85.2	\$80.9
FY 2022	\$84.7												\$84.7





# Portfolio Balance by Fiscal Year – The Pattern Doesn't Exactly Repeat but it Rhymes #2



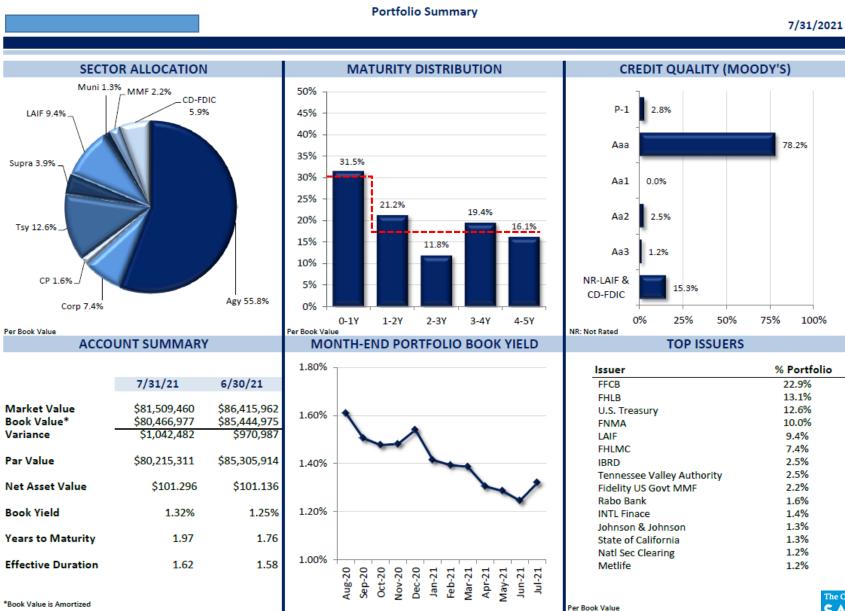
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Average
FY 2015	\$71.1	\$71.7	\$67.9	\$64.0	\$61.1	\$61.7	\$65.6	\$67.0	\$73.7	\$73.6	\$74.7	\$72.8	\$68.7
FY 2016	\$73.6	\$74.1	\$75.1	\$66.9	\$62.2	\$61.9	\$70.3	\$74.4	\$74.2	\$72.7	\$74.0	\$73.6	\$71.1
FY 2017	\$74.3	\$76.8	\$74.9	\$72.3	\$69.0	\$72.0	\$77.0	\$77.1	\$77.1	\$77.0	\$79.6	\$77.4	\$75.4
FY 2018	\$77.4	\$77.5	\$75.9	\$74.6	\$73.7	\$73.4	\$79.7	\$81.5	\$80.6	\$78.3	\$78.4	\$78.5	\$77.5
FY 2019	\$78.5	\$80.7	\$78.4	\$74.4	\$69.7	\$67.3	\$74.7	\$80.7	\$79.8	\$79.5	\$84.6	\$84.8	\$77.8
FY 2020	\$83.8	\$82.9	\$83.1	\$80.3	\$74.9	\$70.8	\$77.9	\$82.0	\$78.4	\$78.8	\$86.0	\$87.0	\$80.5
FY 2021	\$85.5	\$84.8	\$85.7	\$81.6	\$76.1	\$73.2	\$75.4	\$77.3	\$77.4	\$83.6	\$85.3	\$85.2	\$80.9
FY 2022	\$84.7												\$84.7







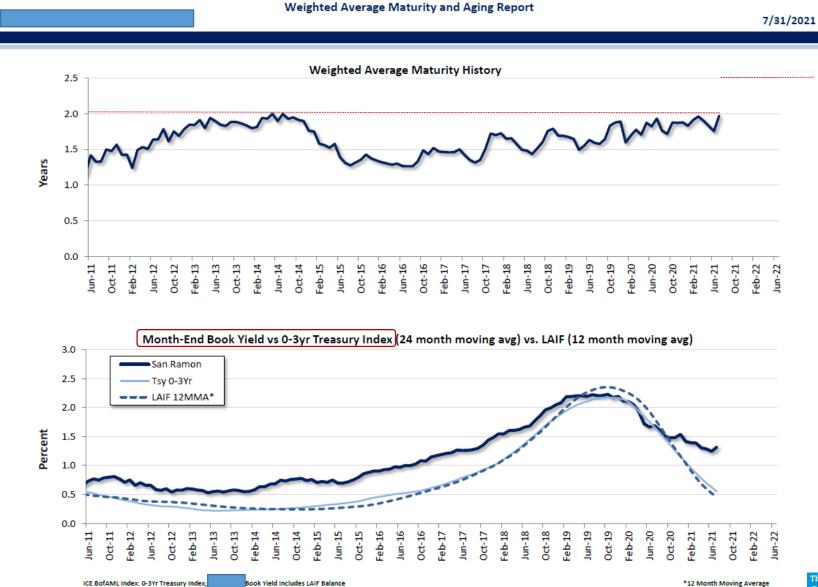
#### **Portfolio Composition #2**





MAIN STREET ADVISORS

Source: FHN Main Street

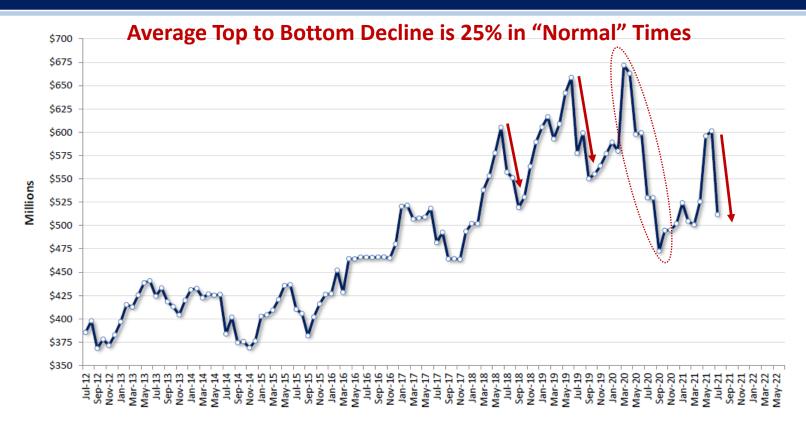




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7/31/2021



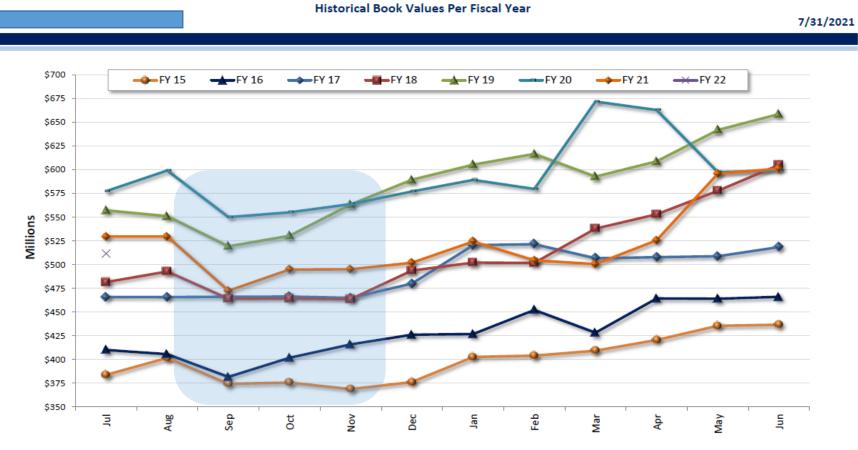
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Average
FY 2015	\$383.8	\$401.7	\$374.4	\$375.7	\$368.8	\$376.3	\$402.6	\$404.1	\$409.3	\$420.6	\$435.6	\$436.6	\$399.1
FY 2016	\$410.1	\$405.7	\$381.7	\$401.9	\$415.9	\$426.1	\$426.8	\$452.2	\$428.3	\$464.4	\$464.1	\$466.1	\$428.6
FY 2017	\$465.9	\$465.7	\$466.2	\$466.3	\$465.0	\$480.1	\$520.5	\$521.5	\$506.7	\$507.8	\$508.9	\$518.5	\$491.1
FY 2018	\$481.6	\$492.8	\$464.1	\$464.4	\$463.6	\$493.7	\$502.1	\$501.9	\$538.0	\$553.1	\$577.7	\$605.1	\$511.5
FY 2019	\$557.2	\$551.1	\$519.3	\$530.4	\$563.4	\$589.5	\$605.3	\$616.7	\$592.7	\$608.9	\$641.9	\$658.7	\$586.3
FY 2020	\$577.4	\$599.2	\$550.1	\$555.2	\$563.8	\$577.1	\$589.2	\$579.8	\$671.8	\$663.0	\$597.6	\$599.3	\$593.6
FY 2021	\$529.7	\$529.7	\$472.5	\$494.8	\$495.2	\$502.0	\$524.3	\$504.5	\$500.6	\$525.7	\$595.9	\$601.3	\$523.0
FY 2022	\$511.6												\$511.6







# Portfolio Balance by Fiscal Year – The Pattern Doesn't Exactly Repeat but it Rhymes #3



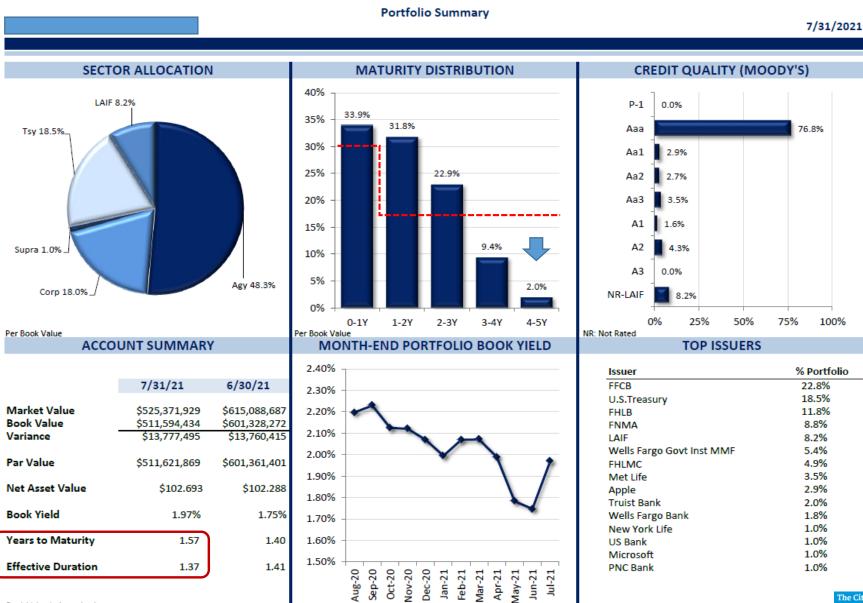
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Average
FY 2015	\$383.8	\$401.7	\$374.4	\$375.7	\$368.8	\$376.3	\$402.6	\$404.1	\$409.3	\$420.6	\$435.6	\$436.6	\$399.1
FY 2016	\$410.1	\$405.7	\$381.7	\$401.9	\$415.9	\$426.1	\$426.8	\$452.2	\$428.3	\$464.4	\$464.1	\$466.1	\$428.6
FY 2017	\$465.9	\$465.7	\$466.2	\$466.3	\$465.0	\$480.1	\$520.5	\$521.5	\$506.7	\$507.8	\$508.9	\$518.5	\$491.1
FY 2018	\$481.6	\$492.8	\$464.1	\$464.4	\$463.6	\$493.7	\$502.1	\$501.9	\$538.0	\$553.1	\$577.7	\$605.1	\$511.5
FY 2019	\$557.2	\$551.1	\$519.3	\$530.4	\$563.4	\$589.5	\$605.3	\$616.7	\$592.7	\$608.9	\$641.9	\$658.7	\$586.3
FY 2020	\$577.4	\$599.2	\$550.1	\$555.2	\$563.8	\$577.1	\$589.2	\$579.8	\$671.8	\$663.0	\$597.6	\$599.3	\$593.6
FY 2021	\$529.7	\$529.7	\$472.5	\$494.8	\$495.2	\$502.0	\$524.3	\$504.5	\$500.6	\$525.7	\$595.9	\$601.3	\$523.0
FY 2022	\$511.6												\$511.6





Source: FHN Main Street

#### **Portfolio Composition #3**

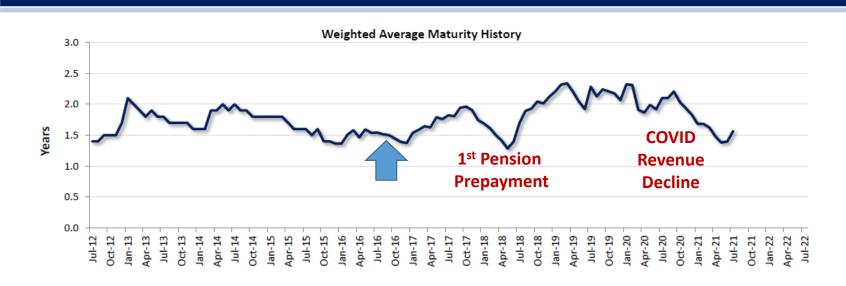


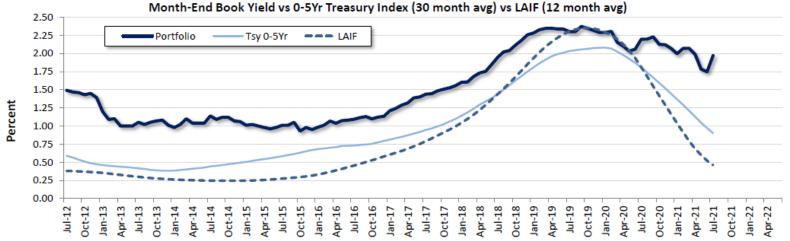
Per Book Value

Source: FHN Main Street

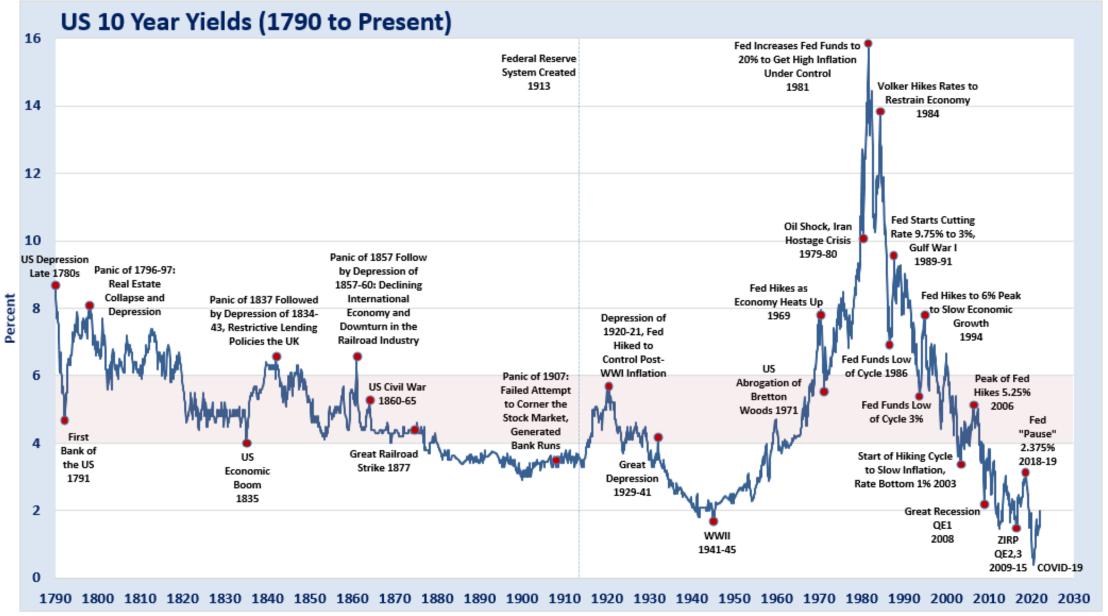


7/31/2021











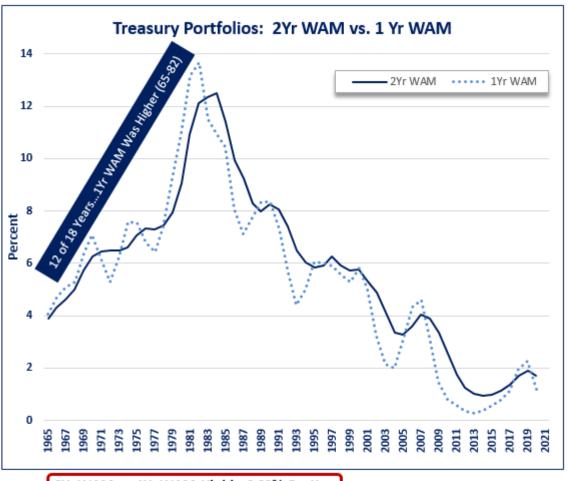


## 1 Year WAM vs. 2 Year WAM: A Long View of Returns

rear	TI AAWIAI	ZI WWAIN	Vai
1965	4.06	3.90	(0.16)
1966	4.70	4.30	(0.40)
1967	5.09	4.63	(0.46)
1968	5.28	5.00	(0.29)
1969	6.38	5.73	(0.65)
1970	7.08	6.27	(0.81)
1971	6.18	6.45	0.28
1972	5.30	6.49	1.19
1973	6.24	6.48	0.24
1974	7.57	6.60	(0.97)
1975	7.56	7.05	(0.51)
1976	6.77	7.33	0.57
1977	6.43	7.31	0.88
1978	7.40	7.44	0.04
1979	9.23	7.93	(1.30)
1980	10.95	9.07	(1.88)
1981	13.17	10.94	(2.22)
1982	13.68	12.11	(1.57)
1983	11.50	12.36	0.86
1984	10.93	12.50	1.57
1985	10.46	11.38	0.93
1986	8.07	9.94	1.87
1987	7.14	9.24	2.10
1988	7.75	8.31	0.56
1989	8.34	7.97	(0.37)
1990	8.37	8.25	(0.11)
1991	7.32	8.07	0.75
1992	5.63	7.42	1.79

Year 1Y WAM 2Y WAM Var

Year	1Y WAM	2Y WAM	Var
1993	4.41	6.49	2.08
1994	4.99	6.03	1.03
1995	6.05	5.84	(0.21)
1996	6.00	5.92	(0.08)
1997	5.91	6.26	0.35
1998	5.56	5.93	0.37
1999	5.28	5.73	0.45
2000	5.84	5.75	(0.09)
2001	5.04	5.29	0.25
2002	3.23	4.87	1.64
2003	2.15	4.12	1.98
2004	2.02	3.35	1.34
2005	3.12	3.27	0.16
2006	4.33	3.60	(0.74)
2007	4.59	4.06	(0.53)
2008	3.18	3.91	0.73
2009	1.48	3.37	1.89
2010	0.83	2.56	1.73
2011	0.58	1.74	1.17
2012	0.36	1.26	0.89
2013	0.29	1.02	0.73
2014	0.39	0.96	0.57
2015	0.57	0.99	0.42
2016	0.76	1.14	0.38
2017	1.12	1.37	0.25
2018	1.96	1.72	(0.24)
2019	2.25	1.89	(0.36)
2020	1.18	1.72	0.53



1Yr WAM Avg Yield= 5.39%

2Yr WAM Avg Yield= 5.73%

2Yr WAM vs. 1Yr WAM Yield = 0.33% Per Year

Notes: 2Yr WAM is the 48 month moving average of the 4yr treasury, the 1Yr WAM is the 24 month moving average of the 2 year treasury. The 4yr treasury is the average of the 3yr and 5yr treasury, since the US Treasury does not issue a 4 yr treasury.

Source: Bloomberg, FHN Main Street

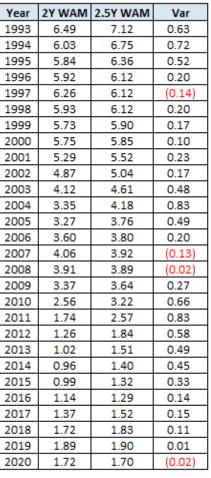
-174 BP/Yr>

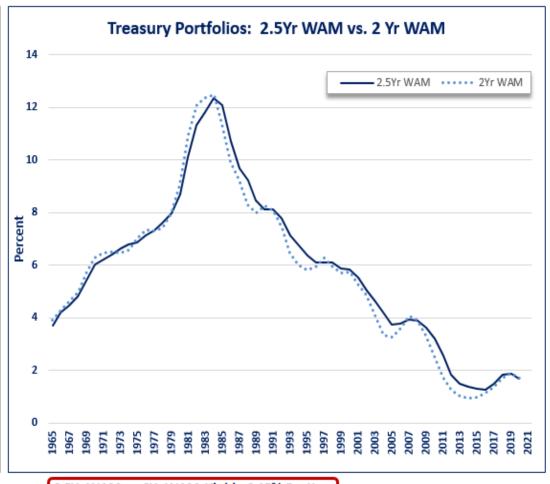




#### 2 Year WAM vs. 2.5 Year WAM: A Long View of Returns

Year	2Y WAM	2.5Y WAM	Var
1965	3.90	3.70	(0.20)
1966	4.30	4.19	(0.11)
1967	4.63	4.47	(0.16)
1968	5.00	4.81	(0.19)
1969	5.73	5.42	(0.31)
1970	6.27	6.04	(0.22)
1971	6.45	6.22	(0.23)
1972	6.49	6.40	(0.10)
1973	6.48	6.63	0.15
1974	6.60	6.80	0.20
1975	7.05	6.88	(0.17)
1976	7.33	7.12	(0.21)
1977	7.31	7.32	0.01
1978	7.44	7.61	0.17
1979	7.93	7.95	0.02
1980	9.07	8.70	(0.37)
1981	10.94	10.11	(0.83)
1982	12.11	11.31	(0.80)
1983	12.36	11.81	(0.55)
1984	12.50	12.35	(0.15)
1985	11.38	12.08	0.70
1986	9.94	10.70	0.76
1987	9.24	9.68	0.45
1988	8.31	9.22	0.91
1989	7.97	8.47	0.50
1990	8.25	8.12	(0.13)
1991	8.07	8.13	0.06
1992	7.42	7.78	0.36





2Yr WAM Avg Yield= 5.73%

2.5Yr WAM Avg Yield= 5.87%

2.5Yr WAM vs. 2Yr WAM Yield = 0.15% Per Year

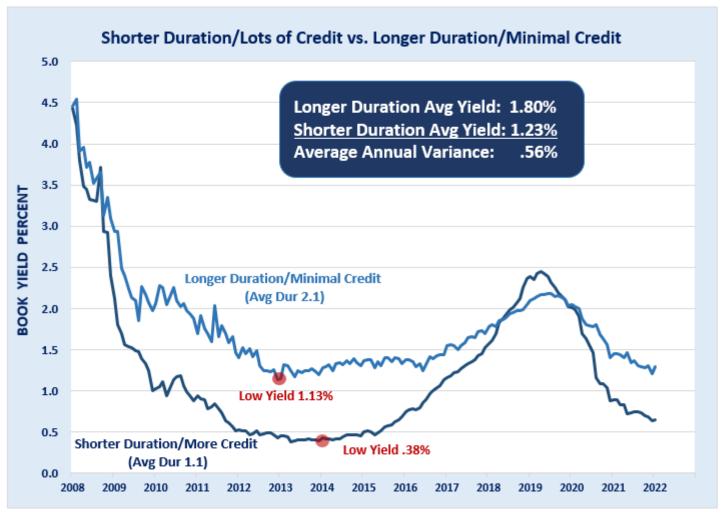
Notes: 2Yr WAM is the 48 month moving average of the 4yr treasury, the 2.5Yr WAM is the 60 month moving average of the 5 year treasury. The 4yr treasury is the average of the 3yr and 5yr treasury, since the US Treasury does not issue a 4 yr treasury.

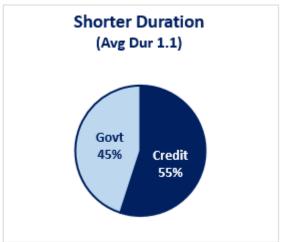
Source: Bloomberg, FHN Main Street

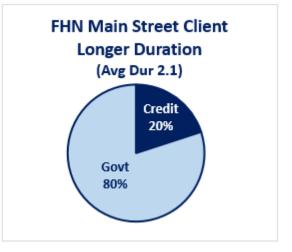




## **Real World Example #1**





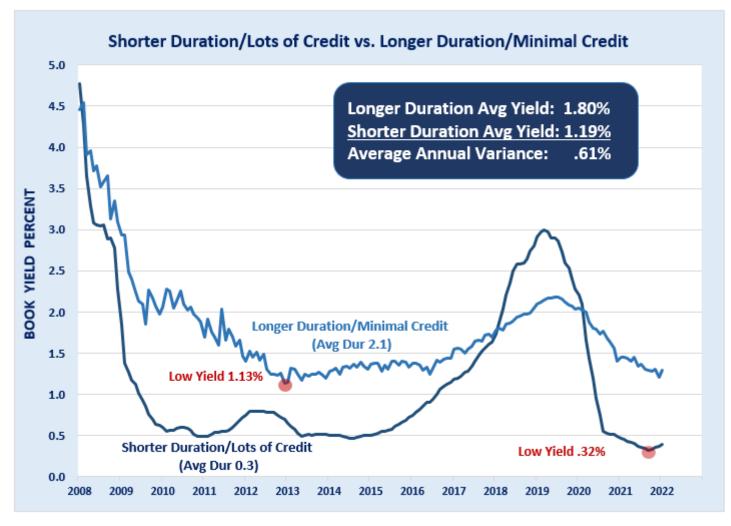


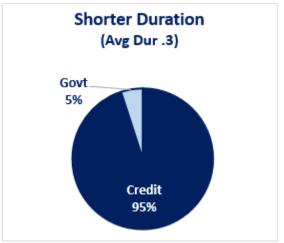


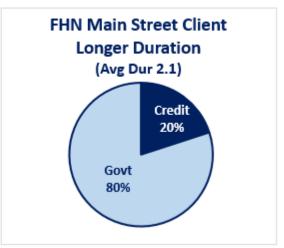




## **Real World Example #2**







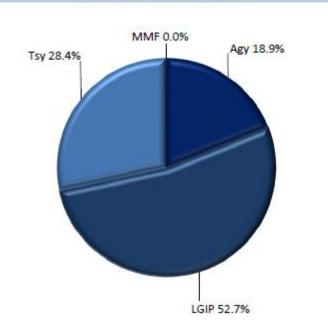




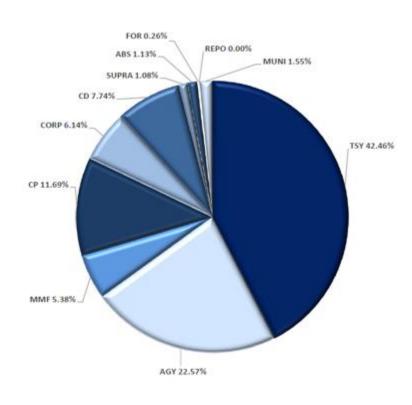


#### **Understand the Risks of Funds in LAIF and Other Pools**

#### SECTOR ALLOCATION



Sector	Amount	Percentage
Treasury	271,422,507.85	42.46%
Agency	144,265,293.53	22.57%
MMF	34,416,870.99	5.38%
Commercial Paper	74,707,910.01	11.69%
Corporate	39,220,288.48	6.14%
CD 📩	49,490,833.97	7.74%
Supranational	6,900,388.48	1.08%
Asset-Backed Security	7,239,515.36	1.13%
Foreign	1,651,372.03	0.26%
Repurchase Agreement		0.00%
Municipals	9,923,806.98	1.55%
Total	639,238,787.68	100.00%



**★** Corporate Exposure via NV LGIP = 25.5%





#### **Understand the Risks of Funds in LAIF and Other Pools**



#### **PMIA/LAIF Performance Report** as of 02/10/22



#### **PMIA Average Monthly** Effective Yields(1)

0.234 Jan 0.212 Dec 0.203 Nov

#### **Quarterly Performance** Quarter Ended 12/31/21

LAIF Apportionment Rate<sup>(2)</sup>: 0.23

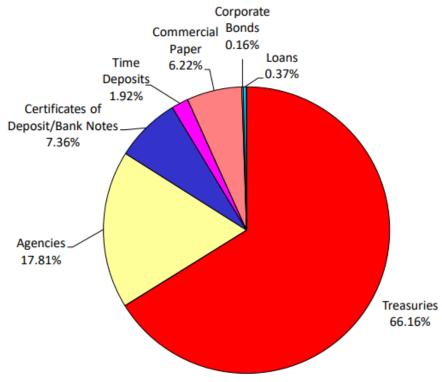
LAIF Earnings Ratio<sup>(2)</sup>: 0.00000625812849570

LAIF Fair Value Factor<sup>(1)</sup>: 0.997439120

PMIA Daily<sup>(1)</sup>: 0.22%

PMIA Quarter to Date<sup>(1)</sup>: 0.21% PMIA Average Life<sup>(1)</sup>: 340

#### **Pooled Money Investment Account** Monthly Portfolio Composition (1) 01/31/22 \$202.8 billion







# **Understand the Risks of Funds in LAIF and Other Pools**



CalTRUST Liquidity Fund Month End Portfolio Statistics January 31, 2022

				<u>\_</u>	
	CalTRUST Liquidity	BofAML 3- Month US Treasury Bill Index		CalTRUST Liquidity Return	BofAML 3-Month US Treasury Bill Index
Net Assets NAV per Share 30 Day SEC Yield Distribution Yield Period Net Total Return Effective Duration Weighted Average Maturity Weighted Average Life	\$152,632,312.33 \$1.00 0.03% 0.03% 0.00% .08 yrs 30 days 47 days	N/A N/A N/A -0.01% N/A N/A	One Month Three Month Six Month One Year* Two Year* Three Year* Five Year* Ten Year* Since Inception*	0.00% 0.01% 0.02% 0.03% 0.19% 0.86% NA NA 1.07%	-0.019 0.019 0.019 0.039 0.299 0.939 N.
	Portfolio Sector Breakdown  CERTIFICATE OF DEPOSIT - 27.09%			CalTRUST Historical Liquidity 30 day SEC Yield 0.03% 0.03%	
		COMMERCIAL PAPER - 26.36%  CORPORATE BONDS - 0.21%	12/21 11/21 10/21 9/21 8/21	0.03% 0.03% 0.03% 0.03%	
		■ MONEY MARKET FUNDS - 4.40%  ■ REPURCHASE AGREEMENTS - 40.62%	7/21 6/21 5/21 4/21	0.03% 0.03% 0.05% 0.05%	
		■ U.S. GOVERNMENT & AGENCIES - 1.32%	3/21 2/21	0.05% 0.03%	
				Rated AAAm by S&P Gl	obal Ratings





#### **Timing the Market**





"The only function of economic (and interest rate) forecasting is to make astrology look respectable." John Kenneth Galbraith, Economist

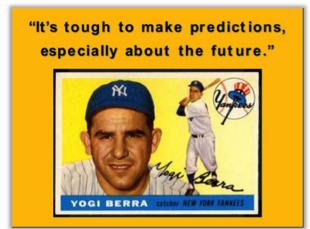


"The Federal Reserve is currently not forecasting a recession."

Ben Bernanke (former Fed Chair), January 10, 2008



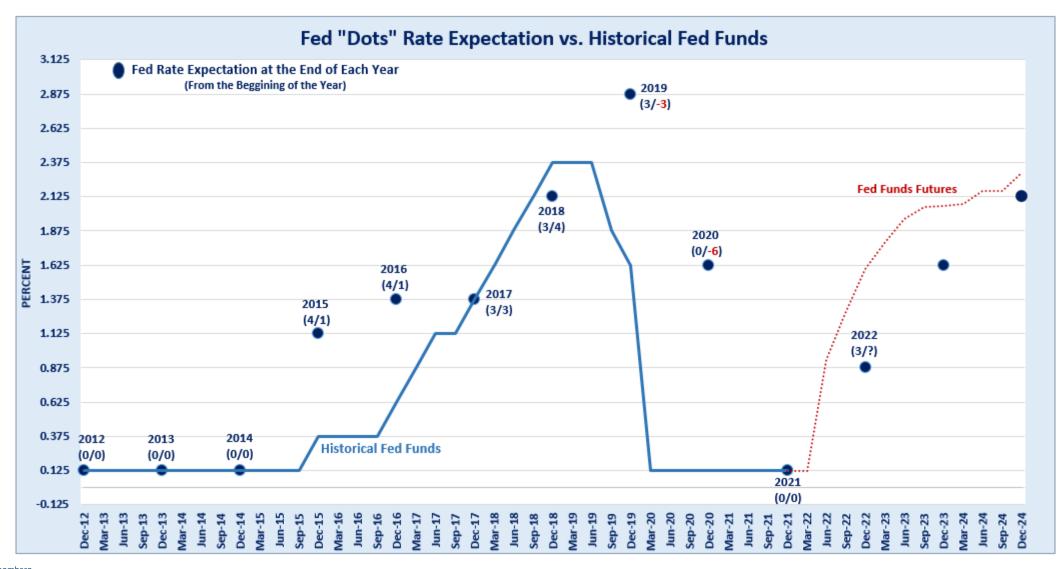
"Our ability to forecast is limited".
Alan Greenspan (former Fed Chair) November 2019







#### The Fed..."Just a Bit Outside!"







## S&P Dow Jones Indices

A Division of S&P Global

Research

# SPIVA® U.S. Scorecard

Report 11: Percentage of Fixed Income Funds Outperformed by Benchmarks

FUND CATEGORY	COMPARISON INDEX	1-YEAR (%)	3-YEAR (%)	5-YEAR (%)	10-YEAR (%)	15-YEAR (%)
Government Long Funds	Bloomberg Barclays US Government Long	100.00	76.79	98.31	98.73	98.00
Government Intermediate Funds	Bloomberg Barclays US Government Intermediate	94.12	89.47	85.71	85.29	91.07
Government Short Funds	Bloomberg Barclays US Government (1-3 Year)	91.67	84.00	82.14	69.70	82.86
Investment-Grade Long Funds	Bloomberg Barclays US Government/Credit Long	97.65	72.04	98.91	95.97	97.50
Investment-Grade Intermediate Funds	Bloomberg Barclays US Government/Credit Intermediate	50.50	39.90	55.50	51.65	72.68
Investment-Grade Short Funds	Bloomberg Barclays US Government/Credit (1-3 Year)	83.87	37.50	62.12	41.27	68.00

#### Probability of Fed Hikes CME GROUP 2/11/2022

FOMC Meeting	2 Hikes .50%75%	3 Hikes .75%-1.00%	4 Hikes 1.00%-1.25%	5 Hikes 1.25-1.50%	6 Hikes 1.50%-1.75%	7 Hikes 1.75%-2.00%	8 Hikes 2.00%-2.25%	9 Hikes 2.25%-2.50%	10 Hikes 2.25%-2.50%	11 Hikes 2.50%-2.75%	12 Hikes 2.75%-3.00%
16-Mar-2022	94%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
4-May-2022	100%	95%	20%	0%	0%	0%	0%	0%	0%	0%	0%
15-Jun-2022	100%	100%	96%	35%	0%	0%	0%	0%	0%	0%	0%
27-Jul-2022	100%	100%	99%	80%	3%	3%	0%	0%	0%	0%	0%
21-Sep-2022	100%	100%	100%	94%	66%	21%	2%	0%	0%	0%	0%
2-Nov-2022	100%	100%	100%	96%	77%	39%	10%	1%	0%	0%	0%
14-Dec-2022	100%	100%	100%	99%	90%	65%	29%	7%	1%	0%	0%
1-Feb-2023	100%	100%	100%	99%	93%	73%	41%	14%	3%	0%	0%
15-Mar-2023	100%	100%	100%	100%	99%	94%	77%	48%	20%	5%	1%
3-May-2023	100%	100%	100%	100%	97%	95%	82%	56%	27%	9%	2%
14-Jun-2023	100%	100%	100%	100%	95%	97%	87%	65%	38%	16%	5%
26-Jul-2023	100%	100%	100%	100%	93%	97%	88%	68%	42%	19%	6%

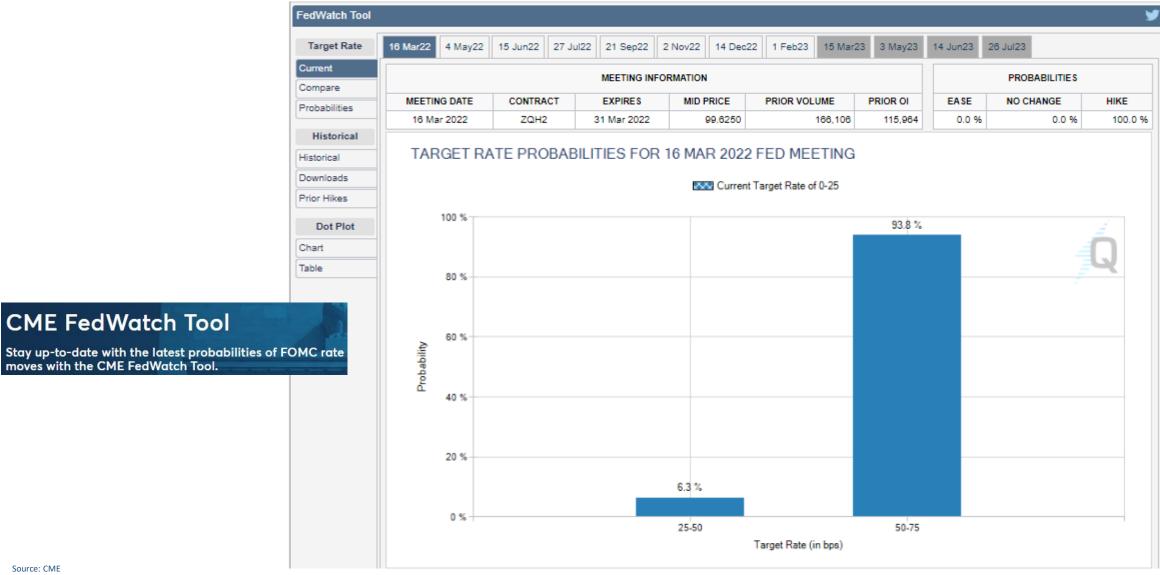
Values in Green = Probability Over 50%

FHN Main Street Expected Hikes





#### **Fed Funds Probabilities**

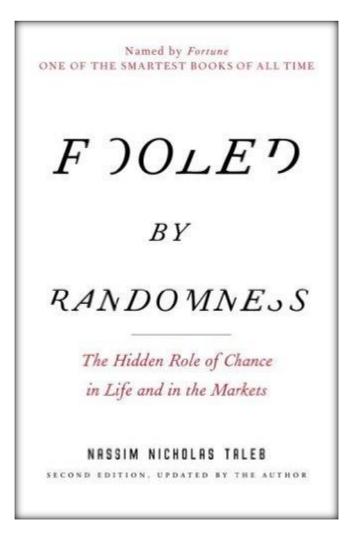






## Think You Timed the Market Well... Maybe You Were "Fooled by Randomness"

"Generate a long series of coin flips, producing heads and tails with 50% odds each and fill up sheets of paper. If the series is long enough you may get eight heads or eight tails in a row, perhaps even ten of each. Yet you know that in spite of these wins the conditional odds of getting a head or a tail is still 50%."





# **How Long Until the Recession?**

When the 10Yr/3M U.S. Treasury Curve Inverts 10 Consecutive Trading Days

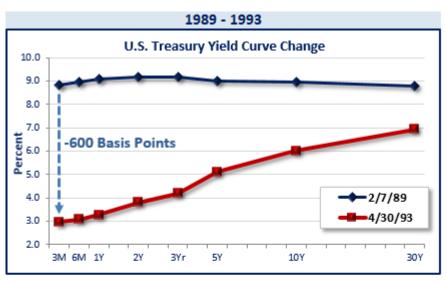
Date of 10 Day Inversion	Consecutive Trading Days Inverted	Date of Next Recession	Days to Next Recession
1/10/1969	24	Dec 1969	325
6/14/1973	177	Nov 1973	140
12/8/1978	91	Jan 1980	389
11/7/1980	102	Jul 1981	236
6/6/1989	30	Jul 1990	390
7/31/2000	135	Mar 2001	213
8/1/2006	217	Dec 2007	487
6/6/2019	41	Feb 2020	268
Average	102		306

1/10/1969 = Inverted for 24 days, went positive for 33 days, then inverted again for 53 days 6/6/1989 = Inverted for 30 days, went positive for 9 days, then inverted again for 26 days 6/6/2019 = Inverted for 41 days, went positive for 1 day, then inverted again for 65 days

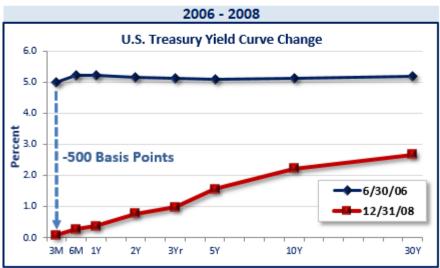


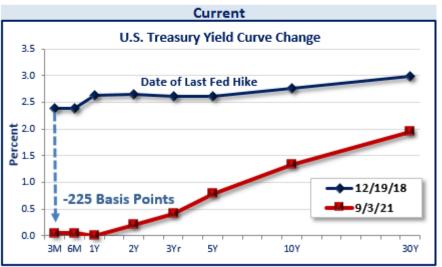


# The "Yield Curve Trap"









Source: Bloomberg



# **Yield Curve/Rates History**





Source: Bloomberg

# First Yield Curve "Canary in the Coal Mine"?







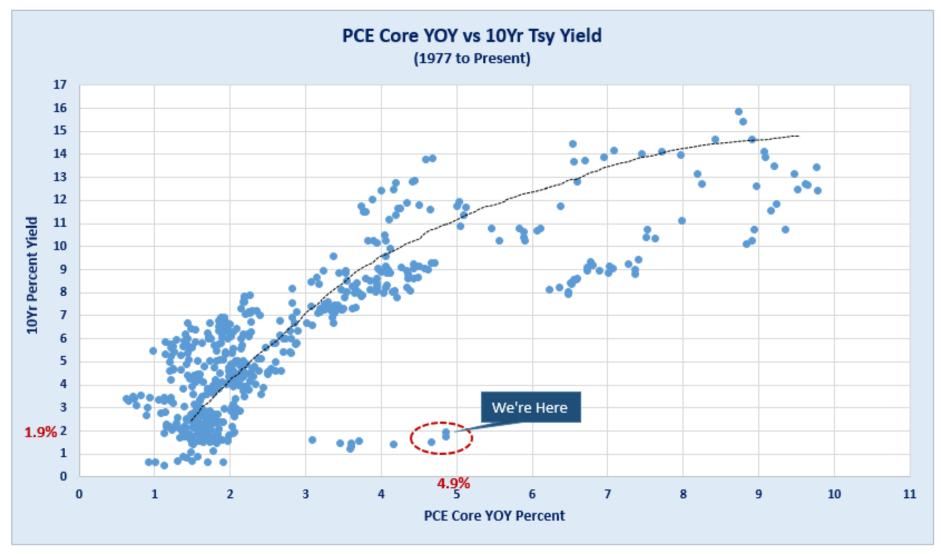
## 5 Year Treasury Long Term Trend...Will the Cycle of Lower Highs Continue?





Source: Bloomberg

# "One of These Things is Not Like the Others"







## **Security Type Selection for Different Strategies**

#### **Securities to Match Cash Outflows:**

- Bullets
- ABS Credit Card (soft bullets)
- Floating Rate Notes

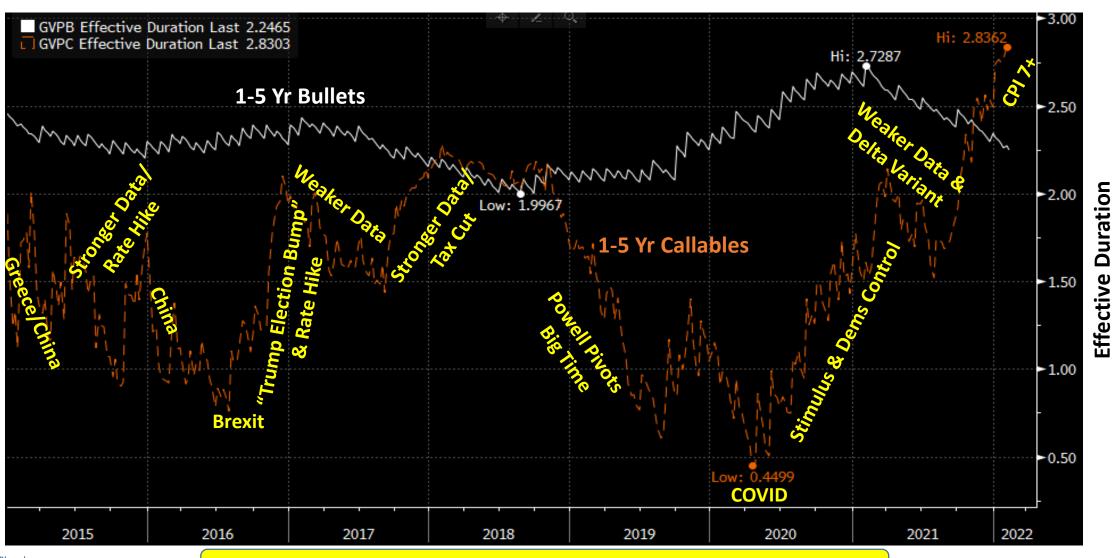
#### **Securities to Market Time:**

- Bullets
- Paydowns (ABS/MBS/SBA)
- Floating Rate Notes
- Callables
- Step-Ups/Step-Downs
- Bond Mutual Funds
- Floating NAV Funds

Limit Optionality (Callables) in the Portfolio



#### **Effective Duration: Agency 1-5Yr Bullets vs. 1-5 Yr Callables**







## **Average Prices: 1-5Yr Callables vs. 1-5Yr Bullets**



#### Long Run Return: Agency 1-5 Yr Bullets vs. 1-5 Yr Callables







#### **Total Return Comparison**

#### 1-5Yr Bullets



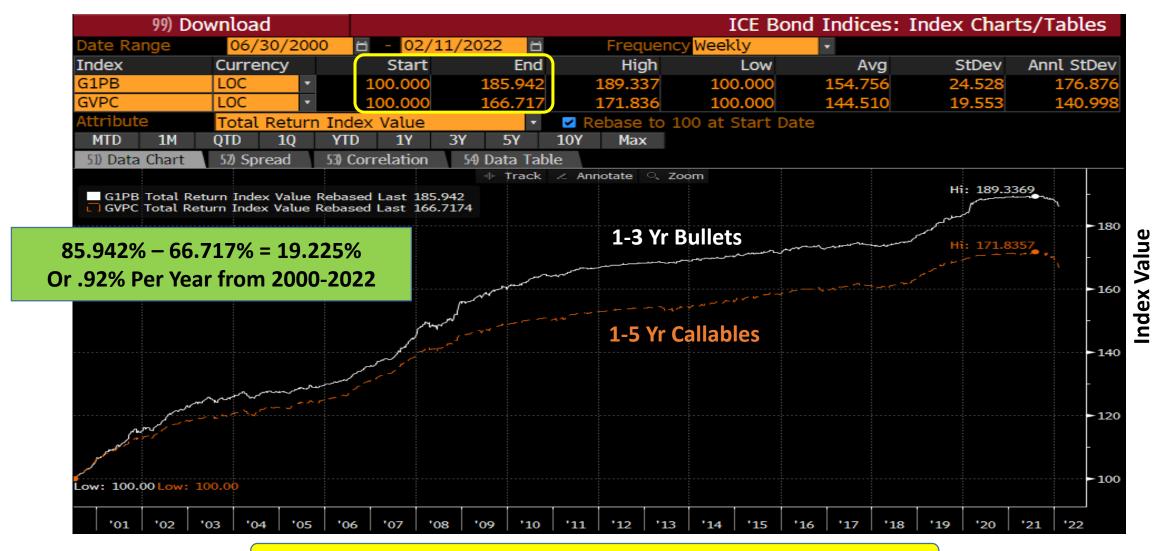
3.324% Bullets 2.391% Callables .933%

#### 1-5Yr Callables

GVPC	99) Download		ICE I
ICE BofA 1-5 Year	US Non-Bullet Agency	Index	I
06/30/2000	02/11/2022	urrency LOC ·	0 % Hedged
		Periodic Return	Annualized Return
Total Return Factor	rs		
Price Return (Loca	l)	-1.346	-0.063
Income Return (Lo	cal)	68.063	2.454
Total Return (Loca	l)	66.717	2.391



#### Long Run Return: Agency 1-3 Yr Bullets vs. 1-5 Yr Callables



**Avg Effective Duration: Bullets 1.78 Callables 1.54** 





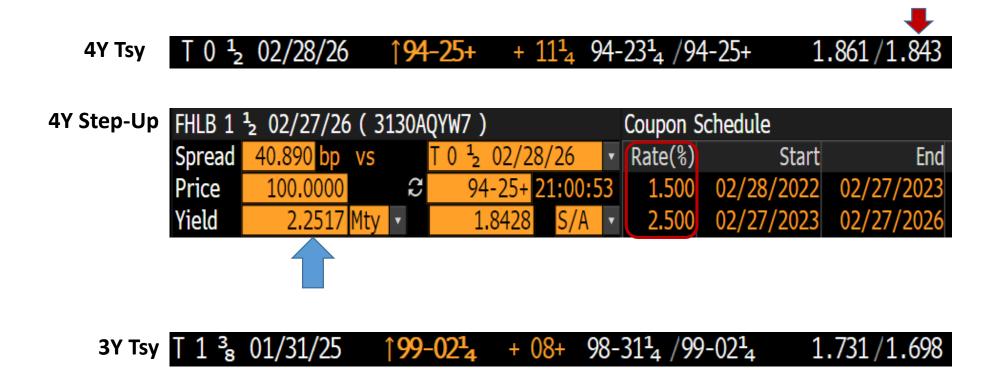
# **Step-Ups**

95) Actions • 96) Alerts • 9	7) Summary	98) Set H	lomepage	99) Export 🕶	Ľ	New Issue Monitor
Selection *NIM2-Agency (NIM	12)	<b>1</b> ) :	Show Filters	2) Clear	Filters	Issues
• Real Time • Issue History	Date Rang	e 01/11,	/22 🗀 - 02	2/11/22	6) Pro	elim Bonds   PREL
Date ↓ Issuer	Coupon	Maturity	Spread Curr		Mgr	Note •
	Step	All	All US	All		
101) 15:38 FED HOME LN BANK	STEP	02/28/25	USD	65 JOIN	T LEADS	3-NC1 BERINC
102) 11:48 FED HOME LN BANK	STEP	02/28/24	USD	10 MTBK	-sole	2-NC1 1X
103) 11:06 FED HOME LN BANK	STEP	02/27/26	USD	15 BOSC	,DW	4-NC1 1X
104) 2/10 FED HOME LN BANK	STEP	02/28/25	USD	25 MIZ-9	sole	3-NC1 1X
105) 2/10 FED HOME LN BANK	STEP	08/28/24	USD	15 JOIN	T LEADS	2.5-NC1 1X
106) 2/10 FED HOME LN BANK	STEP	02/28/25	USD	15 JOIN	T LEADS	3-NC1 1X
107) 2/9 FED HOME LN BANK	STEP	02/24/27	USD	25 FHN-9	sole	5-NC1 BERM
108) 2/9 FED HOME LN BANK	STEP	02/28/25	USD	45 BOSC	,CCB,DW	3-NC1 BERINC
109) 2/9 FED HOME LN BANK	STEP	02/25/27	USD	25 HUNS	EC,MTBI	5-NC3MO INC





#### 1 Time Step-Up Callable vs. Bullet



Breakeven: 2.50% (Step Coupon) – 1.698% (3 Year Treasury) = .80% Higher In One Year from Now

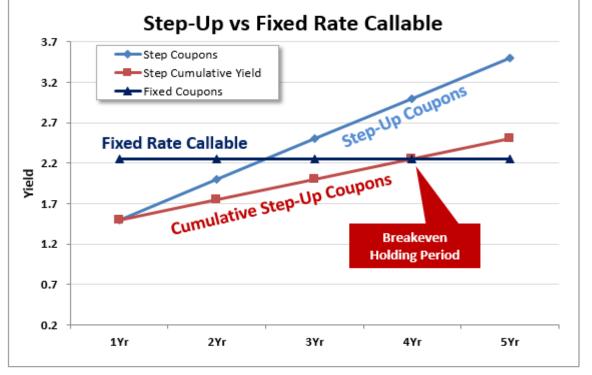


# **5 Year Agency Step-Up Breakeven Analysis**

Coupons					
Coupon Information					
Issue Date	02/25/2022	First	Coupon	Normal	
1st Coupon Date	08/25/2022	Last	Coupon	Normal	
Observation Index	N/A	Payir	ng Index	N/A	
		Coupon			End Date
		1.500			02/25/2023
Step-Up's Co	oupons >	2.000			02/25/2024
		2.500			02/25/2025
		3.000			02/25/2026
		3.500			02/25/2027

Step Up Analysis - 5yr Annual Steps									
	Step	SU Cumity	Fixed						
Time	Cpns	Cpn	Coupons	Var					
1Yr	1.500	1.500	2.250	(0.750)					
2Yr	2.000	1.750	2.250	(0.500)					
3Yr	2.500	2.000	2.250	(0.250)					
4Yr	3.000	2.250	2.250	0.000					
5Yr	3.500	2.500	2.250	0.250					









# **Floaters**

95) Actions	s 🔻 96) Alerts 🔻 9	7) Summary	98) Set H	lomepage	99) Export 🔻	区	New Issue Monitor
Selection	*NIM2-Agency (NIM	12)	<b>1</b> )	Show Filters	2) Clear	Filters	Issues
Real Tin	ne Issue History	Date Range	01/11	/22 🗀 - 0	2/11/22	6) Pro	elim Bonds   PREL
Date ↓	Issuer	Coupon	Maturity	Spread Cur	r Outst Book	Mgr	Note •
		Float	All	All US	All		
102) 2/9	FARMER MAC	FRN	08/18/22	US	D 100 CASO	AK-sole	INCREASE
103) 2/8	FED FARM CREDIT	FRN	02/14/25	US	D 100 JOIN	T LEADS	3-NC
104) 2/4	FARMER MAC	FRN	02/14/29	US	D 5 CASO	AK-sole	7-NC
105) 2/4	FED FARM CREDIT	FRN	02/09/24	US	D 550 JOIN	T LEADS	2-NC
106) 2/2	FED HOME LN BANK	FRN	04/29/22	US	D 500 ACAD	SE-sole	3MO-NC
107) 2/1	FED HOME LN BANK	FRN	06/24/22	US	D 301.5 JOIN	T LEADS	5MO-NC
108) 2/1	FED HOME LN BANK	FRN	06/30/22	US	D 1000 JOIN	T LEADS	5MO-NC
109) 1/21	FARMER MAC	FRN	02/02/28	US	D 5 VS-so	ole	6-NC
110 1/21	FED FARM CREDIT	FRN	01/29/24	US	D 325 TDSE	C-sole	2-NC
111) 1/20	FARMER MAC	FRN	01/28/30	US	D 5 PIPR	-sole	8-NC
112) 1/20	FARMER MAC	FRN	01/28/31	US	D 5 PIPR	-sole	9-NC
113) 1/20	FED FARM CREDIT	FRN	01/26/24	US	D 100 ACAD	SE,MIZ	2-NC





#### Floater Details: 2 Year







# **USBMMY3M (US Treasury 3 Month Bill) vs. Fed Funds**



Floater Current
Coupon
.27%

2 Year Bullet
Current Coupon
1.50%

How Fast Do Rates Need to Climb to Breakeven?







CONTA

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#### **ABOUT US**



#### About the GASB

Established in 1984, the GASB is the independent, private-sector organization based in Norwalk, Connecticut, that establishes accounting and financial reporting standards for U.S. state and local governments that follow Generally Accepted Accounting Principles (GAAP). >> More





#### **Pros and Cons of Amortizing**



If you are not amortizing, when will you recognize the \$100,000 gain (income)?

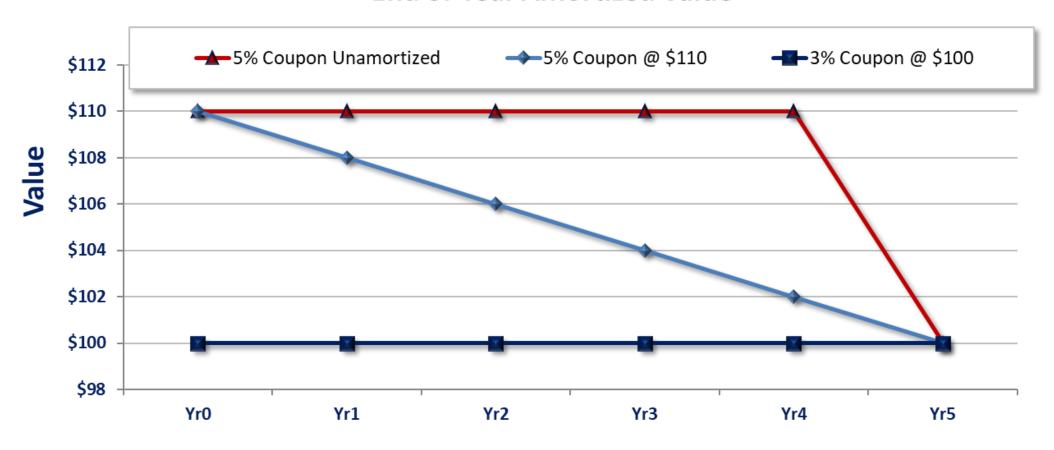


- ☐ Involves More Work: Monthly Journal Entries
- ☐ Custodians' Amortization Methodology May Not Match Your Investment Accounting System



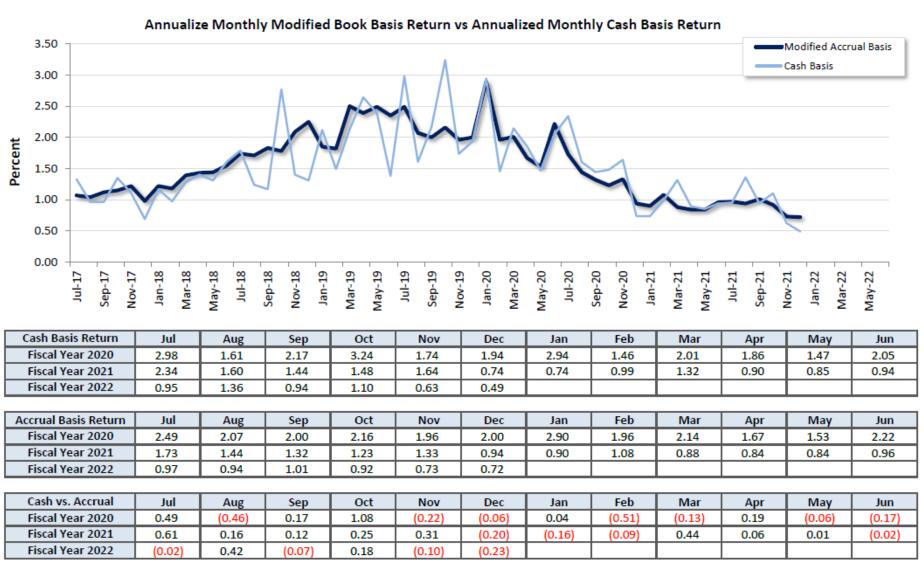
## Not Amortizing: Overstating Income...Then a Big "Loss"

#### **End of Year Amortized Value**





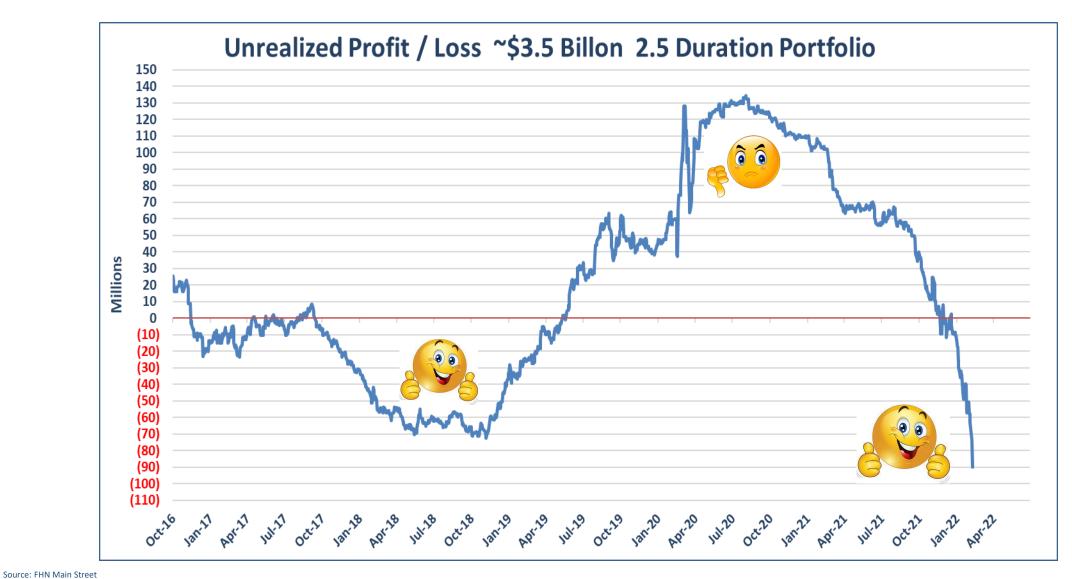
#### Cash Income vs. Accrual Income



Source: FHN Main Street



## Do Not Let GASB 31 (mark-to-market) Drive Investment Decisions





#### **GIOA Model Investment Policy**

- 1. Safety of Principal: Safety of principal is the foremost objective of the [entity's] investment program. Investments by the [designated official] shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. To attain this objective, diversification of security types, sectors, issuers, and maturities is necessary in order that potential losses on individual securities do not exceed the income generated from the remainder of the portfolio.
- 2. Liquidity: The investment portfolio shall be structured to timely meet expected cash outflow needs and associated obligations which might be reasonably anticipated. This objective shall be achieved by matching investment maturities with forecasted cash outflows and maintaining an additional liquidity buffer for unexpected liabilities.
- 3. <u>Investment Income</u>: The investment portfolio shall be designed to <u>earn a market rate</u> of investment income in relation to prevailing budgetary and economic cycles, while taking into account investment risk constraints and liquidity needs of the portfolio.



#### **CFA Institute: Characteristics of Useful Performance Benchmarks**

A benchmark is a collection of securities or <u>risk factors</u> and <u>associated weights</u> that represents the <u>persistent</u> and <u>prominent</u> investment characteristics of a manager's investment process. A benchmark should be:

- <u>Unambiguous</u>: The identities and weights of securities constituting the benchmark are clearly defined.
- <u>Investable</u>: It is possible to forgo active management and simply hold the benchmark.
- <u>Measurable</u>: The benchmark's return is readily calculable on a reasonably frequent basis.
- **Appropriate**: The benchmark is consistent with the manager's investment style and sectors.
- <u>Specified in Advance</u>: The benchmark is specified prior to the start of an evaluation period and known to all interested parties.

"The failure of a benchmark to possess these properties compromises its utility as an effective investment management tool. The properties listed merely formalize intuitive notions of what constitutes a fair and relevant performance comparison. It is interesting to observe that a number of commonly used benchmarks fail to satisfy these properties." **CFA Institute** 



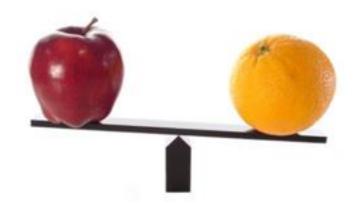
#### **Important Benchmark Characteristics**

# To Be Relevant, Benchmarks Should Reflect the General Characteristics of a Portfolio's:

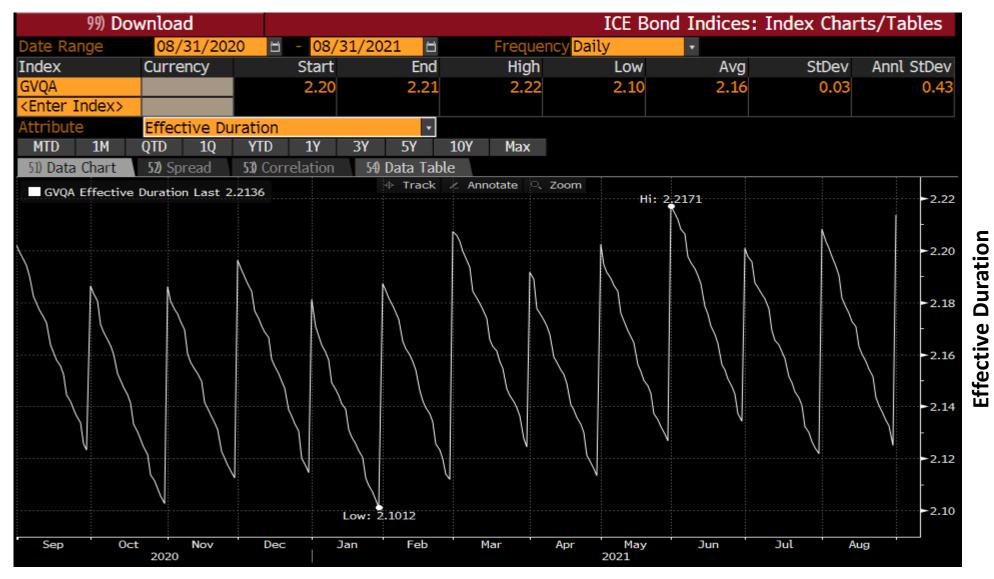
- Sector Allocations
- Duration/Maturity
- Turnover

#### **Three Types of Benchmarking:**

- Weighted Yield
- Book Rate of Return
- Total Rate of Return



## **Yield Benchmark: 0-5 Year Treasury Notes/Bonds Index Effective Duration**

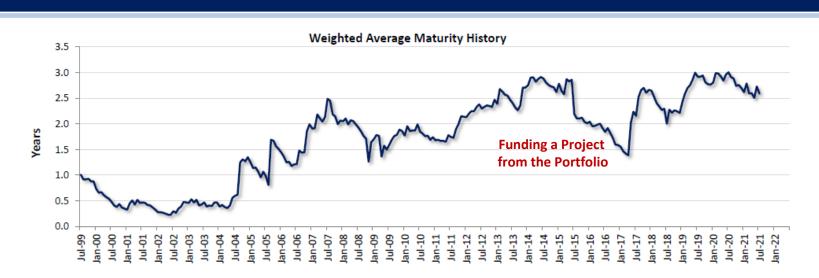


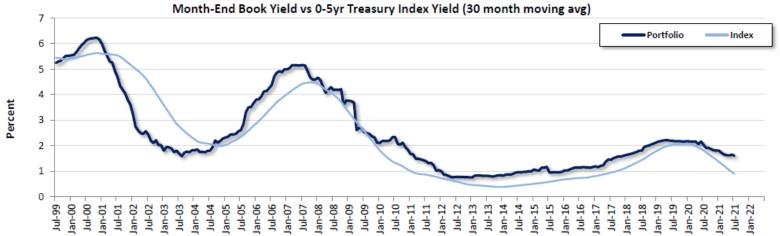
Source: Bloomberg





7/31/2021







## **Performance Benchmarking**

+ Accrued/Received Interest

**Book Return=** 

+/- Amortization/Accretion or Premiums/Discounts

+/- Realized Gains/Losses

Average Daily Book Balance for the Period



**The Budget** 

**Total Return=** 

+ Accrued/Received Interest

+/- Realized Gains/Losses

+/- Unrealized Gains/Losses

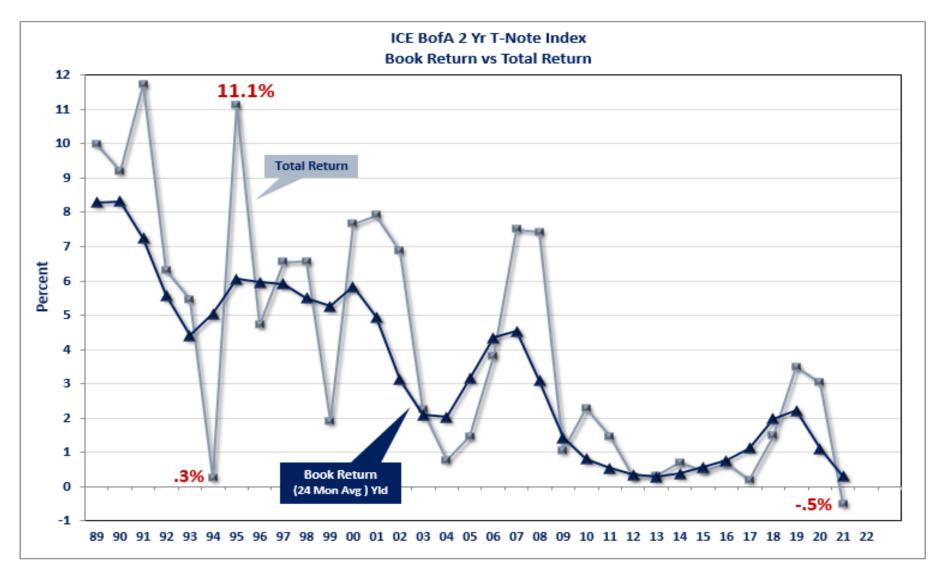
Time Weighted Invested Market Value for the Period



**GASB 31** 

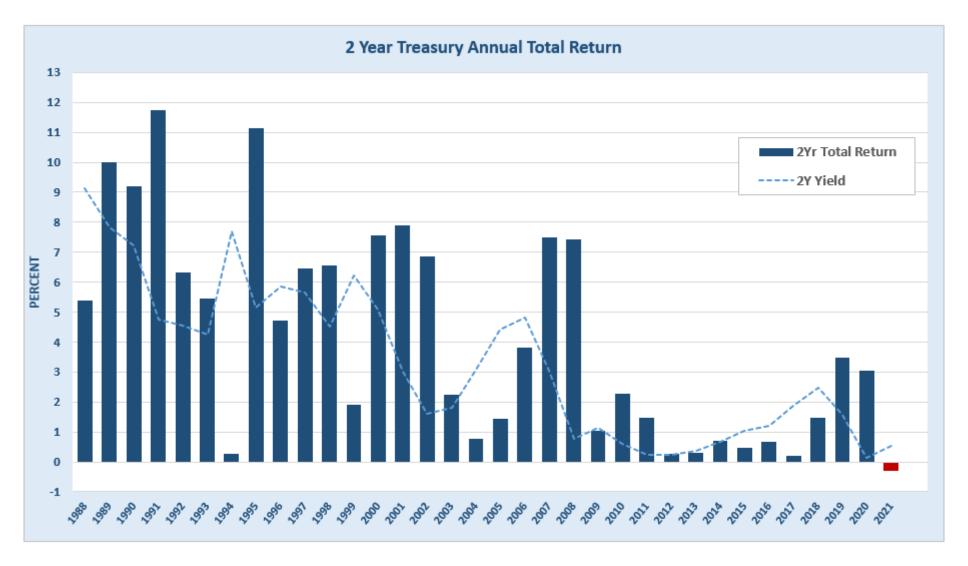


#### **Book Return vs. Total Return**



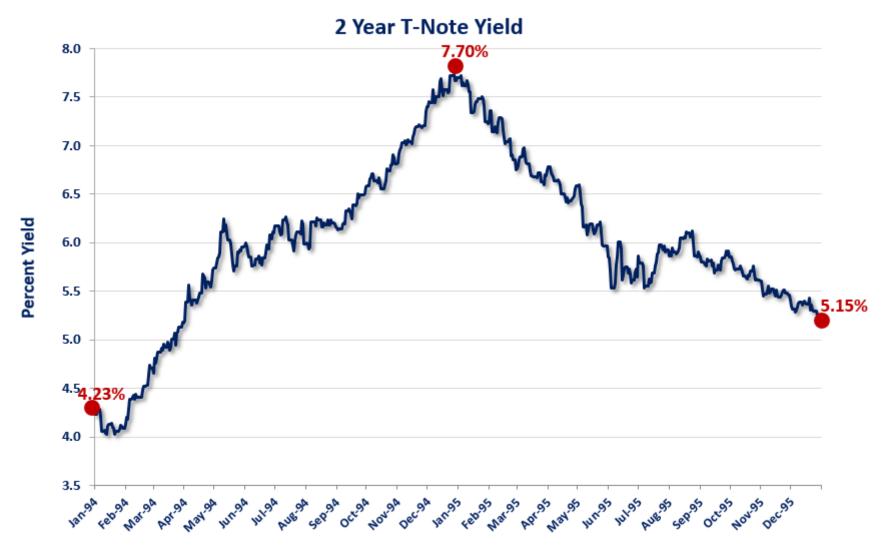


## 2 Year Treasury Yield and Total Return





#### **Interest Rate Volatility**





#### Over the Long Run...Book Return and Total Return Are Basically the Same





## **Tell Your Story: Investment Reporting**

"When performance is measured, performance improves. When performance is measured and reported, the <u>rate</u> of improvement accelerates." Thomas S. Monson



**Your Investment Report Should Be on Your Website** 



## **Reporting Considerations**

- Know Your Audiences:
  - Governing Body
  - Management
  - Auditors
  - Rating Agencies
  - GASB (CAFR now ACFR)
  - Peers
  - Taxpayers
- Be Completely Transparent
- Keep it Simple Charts/Graphs/Tables
- Provide Details to the Appropriate Audiences
- Demonstrate How the Investment Portfolio is Meeting Objectives (S, L, I)



#### **GIOA Model Investment Policy: Items to Include in Reports**

#### 27. Investment Program Reporting

The [designated official] shall prepare a monthly (GIOA best practice is monthly, but no less than quarterly) investment report, which provides an analysis of the investment program. The report will be placed on the [entity's] website (also, a GIOA best practice). All funds overseen by the [designated official] are accounted for in the [entity's] Comprehensive Annual Financial Report.

The investment report shall include at least all of the following (examples below):

- Portfolio Summary: Weighted average maturity, weighted average book yield, asset allocation by type, maturity distribution, and aggregate book and market values
- Individual Investments: Issuer, CUSIP or identifier, purchase date, maturity date, purchase yield, par value, book value, market value, credit rating
- Compliance Matrix: Stating the compliance or non-compliance of investments or parameters
- Investment Income: A listing of investment income for the reporting period
- Performance Information: Yield comparisons, book return, total return, etc.
- Transaction Information: A listing of the period's transactions.

The [designated official] shall also maintain records, subject to audit, of all investment transactions including the names of all obligors, descriptions of all securities purchased and sold (including dates of issue, acquisition and maturity, coupon, price, yield, and gain or loss on ultimate disposition), name of the broker/dealer involved in each transaction, custodian of each security, and the sale or maturity of each security.

The [entity] will comply with any arbitrage reporting requirements as set forth in all applicable federal, state, and local laws. Additionally, the [entity] will comply with all Government Accounting Standards Board (GASB) requirements and appropriate Generally Accepted Accounting Principles (GAAP).

POOLED INVESTMENTS AT DECEMBER 31, 2021 - SUMMARY & STATISTICS

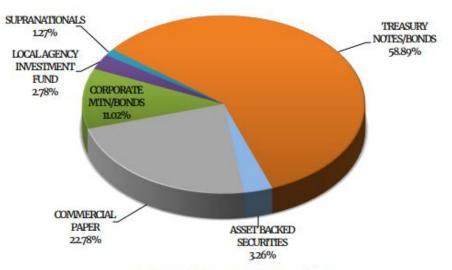
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ASSET ALLOCATION					
Assets (000's)	Current Par Value	Current Book Value	Market Value	Mkt/Book	Yield to Maturity
ASSET BACKED SECURITIES	76,500	77,075	76,628	99.42%	0.95%
COMMERCIAL PAPER	539,000	538,464	538,743	100.05%	0.19%
CORPORATE MTN/BONDS	258,717	260,354	260,798	100.17%	1.86%
LOCAL AGENCY INVESTMENT FUND	65,705	65,705	65,705	100.00%	0.24%
SUPRANATIONALS	30,000	29,972	30,044	100.24%	1.67%
TREASURY NOTES/BONDS	1,385,000	1,391,768	1,379,461	99.12%	0.47%
Totals (000's):	2,354,922	2,363,339	2,351,378	99.49%	0.59%

Portfolio Breakdown & Statistics						
	Liquidity	Core				
Portfolio Size	\$705,689,605	\$1,657,648,936				
% of total pool	29.86%	70.14%				
Portfolio Duration*	0.28	1.71				
Index Duration*	0.26	1.89				
% of index	105.87%	90.48%				
Weighted Average Days to Maturity	101	641				
Earned Income Yield	0.637%	0.608%				

<sup>\*</sup> Macaulay's Duration for Liquidity and Effective Duration for Core.



Pooled Portfolio Composition by Book Value

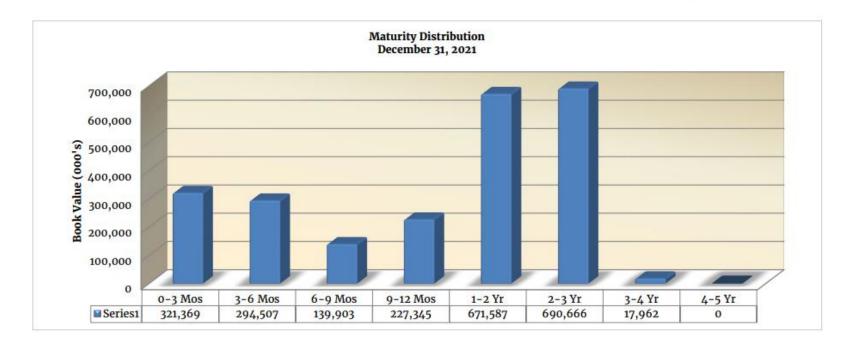


POOLED INVESTMENTS AT DECEMBER 31, 2021 - SUMMARY & STATISTICS

#### City of San Diego Office of the City Treasurer



MATURITY DISTRIBUTION									
Current Book Value (000's)	0-3 Mos	3-6 Mos	6-9 Mos	9-12 Mos	1-2 Yr	2-3 Yr	3-4 Yr	4-5 Yr	Totals (000's)
ASSET BACKED SECURITIES			20,117		11,997	26,999	17,962	111-00	77,075
COMMERCIAL PAPER	178,944	239,734	119,785						538,464
CORPORATE MTN/BONDS	46,748	54,773		24,462	104,406	29,965			260,354
LOCAL AGENCY INVESTMENT FUND	65,705								65,705
SUPRANATIONALS	29,972		3					5	29,972
TREASURY NOTES/BONDS				202,883	555,184	633,702			1,391,768
Totals (000's):	321,369	294,507	139,903	227,345	671,587	690,666	17,962	0	2,363,339
% of Portfolio	13.60%	12.46%	5.92%	9.62%	28.42%	29.22%	0.76%	0.00%	100.00%







POOLED INVESTMENTS AT DECEMBER 31, 2021 - HISTORICAL EARNED INCOME YIELDS

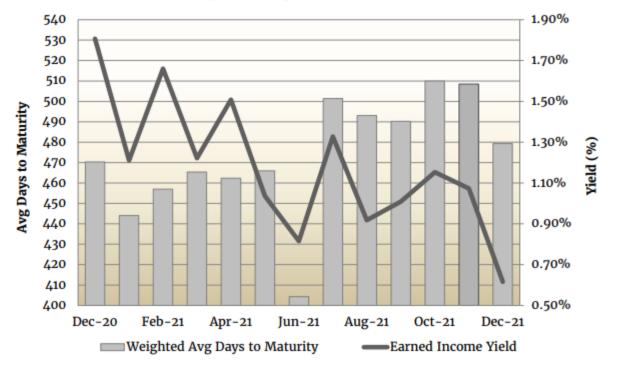
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#### PORTFOLIO - EARNED INCOME YIELD

Month	Earned Income Yield	Weighted Avg Days to Maturity
Dec-20	1.81%	470.36
Jan-21	1.21%	444.07
Feb-21	1.66%	457.02
Mar-21	1.22%	465.35
Apr-21	1.51%	462.35
May-21	1.04%	465.93
Jun-21	0.82%	404.34
Jul-21	1.33%	501.39
Aug-21	0.92%	493.08
Sep-21	1.01%	490.26
Oct-21	1.15%	509.97
Nov-21	1.07%	508.49
Dec-21	0.62%	479.35

#### **Yield and Weighted Average Days to Maturity Trends**







#### **Disclosure**

Although this information has been obtained from sources which we believe to be reliable, we do not guarantee its accuracy, and it may be incomplete or condensed. This is for informational purposes only and is not intended as an offer or solicitation with respect to the purchase or sale of any security. All herein listed securities are subject to availability and change in price. Past performance is not indicative of future results, and changes in any assumptions may have a material effect on projected results. Ratings on all securities are subject to change.

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